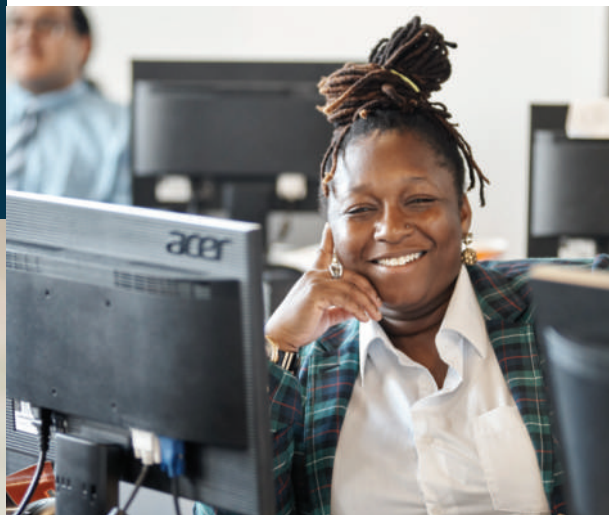


# A Good Job CHANGES EVERYTHING



**85%**

of Per Scholas students graduate

**80%+**

of Per Scholas grads find jobs within one year of graduating

**\$21/hour**

average starting wage for Per Scholas graduates

**PER SCHOLAS** is a national nonprofit that drives proven social change in communities across the country. Through rigorous and tuition-free technology training, we prepare motivated and curious adults who are un- or underemployed for successful careers as technology professionals, and create onramps to businesses in need of their talents.

This year, Per Scholas enrolled its **10,000<sup>th</sup>** student and continues to expand nationally, partnering with employers across the country to design technical and professional development courses for in-demand tech careers. We know that **diverse companies are successful companies**. 87% of Per Scholas grads are people of color, and 31% are women.

## EVIDENCE DRIVES OUR WORK:

A three-year impact evaluation found Per Scholas students were:

### EARNING

**27% ↑**

more per year than the control group

### HAPPINESS

**48% ↑**

more likely to report life satisfaction than the control group

### PUBLIC BENEFITS USE

**50% ↓**

less likely than the control group to rely on public benefits



**PER SCHOLAS**

[PERSCHOLAS.ORG](https://perscholas.org)



### Direct Job Placement

The Per Scholas Business Solutions team works with employers nationwide to source candidates for tech roles across every sector. **500+ employers** hired Per Scholas graduates in 2018.



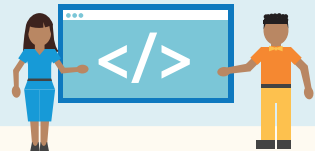
### Professional Development

20% of Per Scholas training focuses on communication, collaboration, continuous learning, giving & receiving feedback, and career navigation skills critical to landing that first job or moving up the tech career ladder.



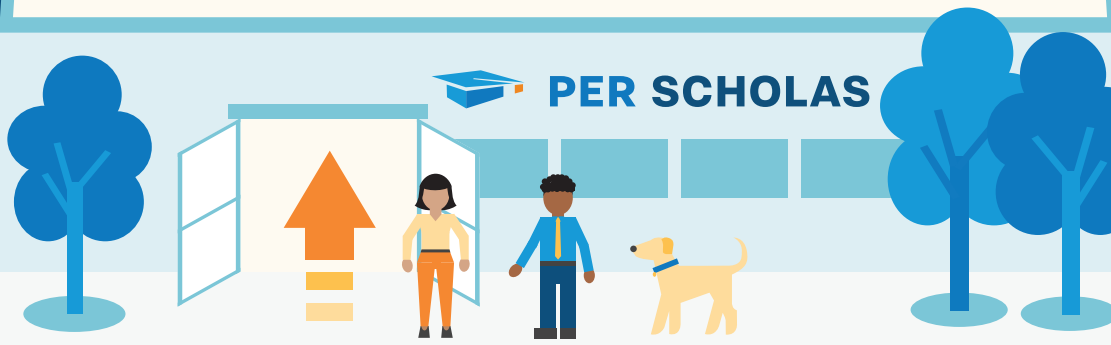
### Technical Instruction

Through 12-18 week full-time, immersive courses in Cloud Support, Cybersecurity, Network Support, and Software Engineering, Per Scholas graduates earn industry-recognized certifications, competitive in the market.



### Customized Training

Working hand-in-hand with businesses, Per Scholas designs employer-customized training tracks for partners seeking qualified and diverse hires to meet their unique needs.



# HOW WE TRAIN

## PER SCHOLAS Training Tracks

Course offerings evolve to meet the emergent market demands of the rapidly changing technology field. Current Per Scholas courses include:

### NETWORK SUPPORT

Entry-level course, offering technical and business-essential skills/career development instruction. Graduates earn CompTIA A+ and Network+ certifications and are ready to start new careers in IT.

### SOFTWARE ENGINEERING

Students learn computer science theory and advanced software engineering skills in a course tailored to meet the chief employer needs in their regions.

### CYBERSECURITY

Multiple courses culminating in a CompTIA Cybersecurity Analyst CySA+ credential, or dual CompTIA Network+ and Security+ certifications. Students prepare for entry-level roles in Security Operations Centers (SOCs) and other Cybersecurity careers.

### CLOUD SUPPORT

In partnership with AWS Academy and AWS Educate, students earn CompTIA Linux+ and AWS Associate Level certifications, and prepare for careers as administrators of critical cloud-based IT infrastructure.

### BRIDGE PROGRAMS

4-9 week courses that facilitate transition from high-school or un/under-employment to technical training and careers in technology.

### JAVA DEVELOPER

An intensive Java development immersion, covering software development lifecycles and methodologies, along with a wide range of tools and platforms. Also offered as an expanded track, paced for career changers and those returning from long-term unemployment or leave.

### DATA ENGINEERING

Hands-on instruction in the basics of Big Data and Hadoop technologies, including how to extract, scrub and manipulate real-time and warehouse data, and prepare large data sets for analysts.

### QUALITY ASSURANCE

A course in the use of open source technologies, and Agile and Scrum methodologies to automate product testing, and analyze and enhance the quality of tech products and services.

### RPA DEVELOPER

A training track in Robotic Process Automation (RPA) for automating repetitive tasks using enterprise-grade tools so that organizations can refocus their attention and resources.



# PER SCHOLAS Five Year Strategic Growth Plan

## GOAL 1

### TRAIN 4,000+ NEW STUDENTS Per Year by 2023

- Grow in all our existing markets and open 2-6 new Per Scholas locations.
- Introduce new courses and programming that align with employers' own fast-changing talent needs.
- Scale employer-paid training, and enroll half of all students in customized training tracks.



## GOAL 2

### Foster a More EQUITABLE AND DIVERSE TECH SECTOR

Boost diversity and equity in the tech workforce by helping employers create more robust pathways to tech employment for individuals from under-represented communities by:

- Participating in a new impact evaluation of Per Scholas training outcomes to demonstrate the national efficacy of Per Scholas' model.
- Growing Diverse by Design, Per Scholas' national tech workforce diversity campaign in partnership with the **IT Senior Management Forum** and leading employers, to pilot and share innovative strategies like investing in pre-employment training.



## GOAL 3

### Build the Foundation for FUTURE SUSTAINABILITY AND GROWTH

Foster rapid annual revenue growth to sustain the achievement of our strategic plan goals and lay a solid foundation for Per Scholas' future by:

- Growing earned income from employers to 50% of annual revenue by 2023, essentially doubling the return on every philanthropic dollar.
- Pilot placement fees from non-customized training employers to help recover (and quickly reinvest) a portion of training costs.
- Expand traditional fund development strategy, with a major new role played by individual donors.



# IMPACT Across Our Sites

## How We PARTNER



**Employers**

Curriculum-design, hiring, and volunteer partnerships build sustainable pipelines to skilled, diverse talent for in-demand jobs.



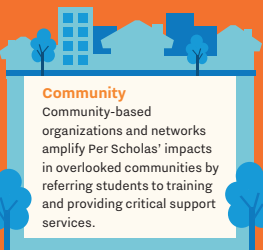
**Higher Education**

Collaborating with learning communities extends recruitment networks to provide multiple career options and access points to the tech ecosystem.



**Government & Philanthropy**

Thought leadership and collaboration expand access to technology careers and foster economic development in cities across the U.S.



**Community**

Community-based organizations and networks amplify Per Scholas' impacts in overlooked communities by referring students to training and providing critical support services.

**COLUMBUS, OH**

- Per Scholas Columbus made critical site improvements, expanding capacity to serve up to 180 students per year.
- Per Scholas began partnering with TECH CORPS to pilot a 12-month high-school-to-Per Scholas initiative for young adults.

**GREATER CINCINNATI, OH**

- Per Scholas piloted a 5-week Mainframe Operations training track that yielded 100% graduation and job placement.
- Technical Instructor Delrae McNeill was named to comSpark's Power 500, a list of the leading technology and innovation influencers in greater Cincinnati and Northern Kentucky.



**DALLAS, TX**

- By the end of 2018, Per Scholas Dallas trained a total of 427 students, more than quadrupling annual enrollment over the previous year. More than 300 students have graduated from employer customized training tracks created in partnership with Cognizant.
- Per Scholas began offering a modified training to high school students at Dallas CAN Academy, in which students receive their CompTIA A+ certification at the end of the semester long course.

**ATLANTA, GA**

- Launched OnRamps to Digital Careers, a bridge program designed to combine tech training with adult basic education, boosting literacy and math skills to the 10th grade level, and earning a Microsoft Office Specialist Certification.
- Per Scholas expanded its regional footprint, and began offering training at a new location in Cobb County, GA.

**GREATER BOSTON, MA**

- Per Scholas opened doors in Kendall Square and kicked off its first IT Support class in April, 2019.
- Launched the Java Developer course powered by TEKsystems in May, 2019, creating a new direct hiring pipeline for Greater Boston tech talent.

**NEW YORK, NY**

- Per Scholas New York completed a full-scale renovation of its Bronx training site which now features total of seven classrooms, including new state-of-the-art cyber lab, in addition to a more modern, open concept flex space for students and staff.
- Partnering with Amazon Web Services, Per Scholas developed and launched Cloud Support, a brand new training track to prepare students for careers in the rapidly growing field of cloud data management.
- Per Scholas launched new offerings in customized training, including a Robotic Process Automation (RPA) Developer course in partnership with Cognizant and UiPath, and a Java Developer returnship program for candidates re-entering the workforce.

**NEWARK, NJ**

- In April 2019, Per Scholas opened its doors to a new site located in Newark's Central Ward, with a grand opening celebration attended by Governor Phil Murphy, over 200 industry and community leaders, and the new training center's inaugural class.
- Over the next three years, Per Scholas expects to place 200 jobseekers from Newark and its surrounding communities into tech employment.

**NATIONAL CAPITAL REGION**

- In Partnership with TEKsystems, Per Scholas offered its first course in Baltimore, MD, which is expanding to offer three additional cohorts in 2019.
- Per Scholas NCR launched a partnership with the District of Columbia Public Schools (DCPS) and On-Ramps to Careers to offer IT training to high school seniors, culminating in the CompTIA IT Fundamentals certification, and placement in paid internships with employer partners.

**PHILADELPHIA, PA AND DETROIT, MI**

- Customized training powered by TEKsystems launched in July, 2019.



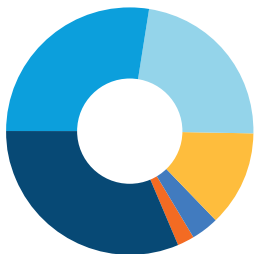


# Partners Power Our Work

## INVEST | HIRE | VOLUNTEER

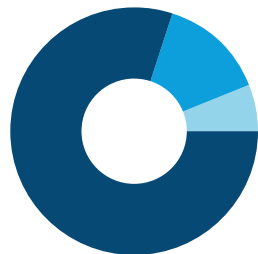
## FINANCIALS 2018

In 2018, Per Scholas spent \$15,854,366, or 80% of the \$19,649,031 raised for direct program costs. Per Scholas received four stars, the highest rating, from Charity Navigator for financial stability, accountability and transparency.



**REVENUE - \$19.65M**

- 32% Foundation
- 27% Sales Revenue
- 23% Corporation
- 12% Government
- 4% Individual
- 2% Board



**EXPENSES - \$15.85M**

- 80% Program Services
- 14% Administration
- 6% Fundraising

Thanks to the contributions of our Board of Directors and Regional Advisory Boards, our programs are stronger, our trainings surpass industry standards, and our national expansion is extending our impact across the country.

### Board of Directors

- Ami Ariel**  
*G-Way Management, LLC*
- Luis A. Arzu**  
*Farm Credit Financial Partners*
- Plinio Ayala**  
*Per Scholas*
- Harold Bennett**  
*JPMorgan Chase*
- Derek Braddock**  
*Braddock Matthews LLC*
- Dwayne Brown**  
*Accenture*
- Manny Cancel**  
*Con Edison*
- Kenneth Cooper**  
*Bloomberg LP*

- John Fox**  
*Fox Consulting Management Group*
- Blair Greenberg**  
*Bregal Sagemount*
- David Hannigan**  
*Spotify*
- Jean Hill**  
*Alvarez & Marsal*
- Wayne Kunow**  
*Carolyn P. Landis Catalyst Partners, LLC*
- Josh Lieberman**  
*KMS Technology*
- Jan Lodal**  
*Lodal and Company*

- Tino Mathew**  
*EnterpriseDB*
- Mary Beth Molloy**  
*MBM Elevate LLC*
- Lewis E. Miller**  
*Board Chair & Founding Board Member | Action-Point Advisors LLC*
- Damian Rivera**  
*Accenture*
- Ian Schaad**  
*Jane Street*
- Ian Shrank**  
*MCIC Vermont*

- Gregory W. Sills**  
*Apollo Global Management LLC*
- Tony Spinelli**  
*Fractal Industries*
- Joseph F. Squeri**  
*formerly of Citadel*
- John Hoyt Stookey**  
*Founder & Chair Emeritus, formerly of Suburban Propane LLC*
- Eric Westphal**  
*Cognizant*

### CORPORATE PARTNERS

#### CHAMPION Partners

- |           |                |                      |
|-----------|----------------|----------------------|
| AT&T      | Capital One    | Prudential Financial |
| Barclays  | Cognizant      | Salesforce.org       |
| BlackRock | JPMorgan Chase | TEKsystems           |

#### SIGNATURE Partners

- |                             |                         |                           |           |
|-----------------------------|-------------------------|---------------------------|-----------|
| Bloomberg Philanthropies    | Google                  | PDT Partners              | Think Eco |
| BNY Mellon                  | Guardian Life Insurance | PSEG                      | USEReady  |
| Charter Communications      | Infosys                 | RICOH                     | Virtucom  |
| Chubb Charitable Foundation | Insight Global          | Rite-Hire Staffing Agency | Workday   |
| Citi Connect, LLC           | Kate Spade & Company    | Robert Half Technology    |           |
| DCi Technology Solutions    | NIT Health Connect      | SpectrumVoIP              |           |

#### MAJOR Partners

- |                            |                            |                                  |               |
|----------------------------|----------------------------|----------------------------------|---------------|
| Access Staffing, LLC       | Boeing                     | Federal Reserve Bank of New York | Ponce De Leon |
| Alkami Technology          | Citi Community Development | Goldman Sachs                    | T-Mobile      |
| Apex Systems               | CompTIA                    | Human Touch LLC                  | WiPRO         |
| Atlantech                  | Con Edison                 | PIMCO                            |               |
| Bank of America            | Dynamic Network Solutions  | Pomeroy                          |               |
| Beacon Hill Staffing Group | Fannie Mae                 |                                  |               |

### FOUNDATIONS

- |  |  |   |  |
|--|--|---|--|
| Arnold Ventures                              | Community Foundation for Montgomery County | The Lawrence Foundation                     | Thomas J. Emery Memorial Fund                |
| The Arthur M. Blank Family Foundation        | Crane Group                                | May and Samuel Rudin Family Foundation      | Thomson Family Foundation                    |
| Ballmer Group                                | Donald A. Pels Charitable Trust            | MENTOR                                      | Tiger Foundation                             |
| The Barker Welfare Foundation                | The Eleanor Schwartz Charitable Foundation | Meyer Foundation                            | United Way of Central Ohio                   |
| The Bernard F. and Alva B. Gimbel Foundation | The Hagedorn Fund                          | The New York Community Trust                | United Way of Greater Atlanta                |
| The Boone Family Foundation                  | The Harry and Jeanette Weinberg Foundation | Richard E. & Nancy P. Marriott Foundation   | United Way of Greater Cincinnati             |
| Booth Ferris Foundation                      | Heckscher Foundation for Children          | Robin Hood                                  | United Way of Metropolitan Dallas            |
| The Boston Foundation                        | Holloway Family Foundation                 | Ruth J. & Robert A. Conway Foundation, Inc. | The Waterfall Foundation                     |
| Carl B. and Florence E. King Foundation      | The Hyde and Watson Foundation             | Siegel Family Endowment                     | William J. and Dorothy K. O'Neill Foundation |
| The Carroll and Milton Petrie Foundation     | The Imlay Foundation                       | Siemer Family Foundation                    | Wilson Sheehan Foundation                    |
| Clark-Winchcole Foundation                   | Integrity CDC                              | SkillWorks                                  | Westside Works                               |
| The Columbus Foundation                      |  | Stand Together Foundation                   |  |
|  |  | Sunny and Abe Rosenberg Foundation          |  |

### GOVERNMENT

- |   |   |   |   |
|---|---|---|---|
| BCC Research Foundation                         | Hamilton County Job & Family Services             | NYC Council Bronx Delegation, Speaker C. Johnson, and Council Members D. Ayala, R. Diaz, V. Gibson, M. Gjonaj, A. King, M. Levine, R. Salamanca, and A. Reynoso | NYC Department of Youth & Community Development   |
| City of Cincinnati Human Services Fund          | Maryland Dept. of Labor, Licensing and Regulation |   | NYC Human Resources Administration                |
| City of Columbus                                | Montgomery County, MD                             |   | NYS Dept. of Labor                                |
| Employ Milwaukee                                | NY County District Attorney's Office              |   | NYS Office of Temporary and Disability Assistance |
| Franklin County Economic Development & Planning |   |   | U.S. Dept. of Labor                               |

For a full list of Per Scholas Partners & Supporters please visit [perscholas.org/partners](https://perscholas.org/partners)