Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A	or th	he 2016	6 calendar year, or tax year begi	nning	, 2016,	and er	nding		214 72 - 27 1	, 2	0
_			C Name of organization					D Employ	er identif	ication num	ber
В	heck if a	applicable:	PER SCHOLAS, INC.					04-	32529	55	
	Addre		Doing business as					1			
	1	e change	Number and street (or P.O. box if mail is	not delivered to street address)	F	Room/su	ite	E Telepho	ne numb	er	
	+	l return	804 E 138TH STREET, 2	ND FLOOR				(718)	991-	-8400	
	Final	return/	City or town, state or province, country,								
-	termii Amen	inated nded	BRONX, NY 10454-1902					G Gross n	eceints \$	10	,782,161.
	Applie		F Name and address of principal officer:	PLINIO AYALA				H(a) Is this			Yes X No
	pendi	ling	804 E 138TH STREET, 2		0454-	1902		subor	dinates?	-	Yes No
_	Tay ay	kempt sta	Take Transfer				607	-		list. (see instru	
-			tus: X 501(c)(3) 501(c) () ◀ (insert no.) 494	17(a)(1) o		527	-			ctions
				Association Other N		1 1				n number ate of legal de	omicile: MA
Section 1	art I	of organi		Association Other		LYE	ear of forma	ition: 199	IVI Sta	ate of legal di	omicile: PLA
			mmary describe the organization's mission o		DENITN	C DOC	DC TO	TECUNO	TOCY	CAPEED	C FOR
	1									CAREER	3 101
nce		_	VIDUALS FROM OVERLOOKE			MONTI	IES, E	AND FOR			
rna			IVIDUALS WHO ARE UNEMPLO			00 80					
Governance				iscontinued its operations or						Î	0.0
	3	Numbe	er of voting members of the governing	body (Part VI, line 1a)					3		23.
Activities &	4	Numbe	er of independent voting members of t	he governing body (Part VI, lin	ne 1b)				4		22.
ij			number of individuals employed in cale								163.
cţi	6	Total n	number of volunteers (estimate if neces	sary)					. 6		22.
A			inrelated business revenue from Part V							a	0.
	b	Net un	related business taxable income from	Form 990-T, line 34					71		0.
								Prior Ye			rent Year
9			outions and grants (Part VIII, line 1h)					8,110	,395.	. 9,	,493,541.
Revenue	9	Progra	m service revenue (Part VIII, line 2g)						0		0.
Sev.	10	Investr	ment income (Part VIII, column (A), line	es 3, 4, and 7d)					,271		192.
LJ	11	Other	revenue (Part VIII, column (A), lines 5,	6d, 8c, 9c, 10c, and 11e)					,877		,106,840.
			evenue - add lines 8 through 11 (must					8,588	,543.	. 10,	,600,573.
	13	Grants	and similar amounts paid (Part IX, colo	umn (A), lines 1-3)					0		0.
	14	Benefi	ts paid to or for members (Part IX, colu	mn (A), line 4)					0		0.
S			es, other compensation, employee bene		4,917	,442.	. 6,	,275,196.			
Expenses	16 a	Profes	sional fundraising fees (Part IX, column		0.			0.			
xbe			undraising expenses (Part IX, column (,494.		Section 1				
ш	17	Other	expenses (Part IX, column (A), lines 11	a-11d, 11f-24e)				3,314	,756.	. 3,	,913,983.
	18	Total e	expenses. Add lines 13-17 (must equal	Part IX, column (A), line 25)				8,232	,198.	. 10,	,189,179.
			ue less expenses. Subtract line 18 fron					356	,345		411,394.
or								nning of Cui	rent Yea	r End	d of Year
sets	20	Total a	ssets (Part X, line 16)					7,678	,930.	. 7,	,356,287.
Ass Ba	10000000		abilities (Part X, line 26)					2,485	,965.		,751,928.
Net Assets Fund Balanc	bornes		sets or fund balances. Subtract line 21	from line 20			: :	5,192			,604,359.
	rt II		nature Block				3				
Une	der per	nalties of	f perjury, I declare that I have examined th	is return, including accompanying	g schedule	es and s	tatements,	and to the b	est of m	y knowledge	and belief, it is
true	e, corre	ect, and o	complete. Declaration of preparer (other than	officer) is based on all informatio	n of which	h prepar	er has any k	nowledge.			
			1 716 100						·	IUN 2	1 2017
Sig		7 3	Signature of officer		2014/01/01			Dat	е		
He	re		Dino Lianos C.F.O								
		P 1	Type or print name and title				T >- 0				
		Print/T	Type preparer's name	Preparer's signature		Date		Check	if	PTIN	
Paid		PAUL	HAMMERSCHMIDT	Fathomeralis		6/2	0/2017		mployed	P013	884178
	parer	Firm's	DDO MOR TID							-538159	
Use	Only		address ▶100 PARK AVENUE N	EW YORK, NY 10017-	-5001			Phone no.		2-885-8	
May	the I	_	cuss this return with the preparer show					I HOHE HO.		7.7	res No
			Reduction Act Notice, see the separat								m 990 (2016)

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Pa	Statement of Program Service Accomplishments
4	Check if Schedule O contains a response or note to any line in this Part III
	Briefly describe the organization's mission: OPENING DOORS TO TECHNOLOGY CAREERS FOR INDIVIDUALS FROM OVERLOOKED
	AND DISADVANTAGED COMMUNITIES, AND FOR INDIVIDUALS WHO ARE UNEMPLOYED
	OR UNDEREMPLOYED
	ON ONDEREN HOTED
	Did the organization undertake any significant program convices during the year which were not listed on the
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$7,588,052. including grants of \$) (Revenue \$90,225. ATTACHMENT 1
4b	(Code:) (Expenses \$ 673,686. including grants of \$) (Revenue \$ 802,434.)
	ASSET RECOVERY - PER SCHOLAS' RECYCLING BUSINESS OFFERS A
	COMPLETE, IT ASSET DISPOSITION SOLUTION. OPERATING AS A NONPROFIT
	SOCIAL VENTURE, WE PARTNER WITH INDUSTRY LEADERS TO COLLECT USED
	EQUIPMENT DONATED BY CORPORATIONS, GOVERNMENT AND INDIVIDUALS,
	PROPERLY RECYCLING THE TRULY END-OF-LIFE EQUIPMENT AND
	RECONDITIONING THAT WITH CONTINUED USEFULNESS. OUR ACTIVITY
	CREATES VALUABLE JOBS WHILE DIVERTING THOUSANDS OF TONS OF
	ELECTRONIC WASTE FORM LANDFILL DISPOSAL.
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe in Schedule O.)
10	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 8,261,738.
→ť	10tal blodiani 351Vl05 5AD51353 ▼ 0,40±,100;

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Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			3.7
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		3.5	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		3.7	
	Schedule D, Parts XI and XII.	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If	46:		v
40	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
Ø	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	114		Х
4.5	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	4 5		Х
16	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		- 22
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	-	10		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	17		Х
19	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		- 27
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," <i>complete Schedule G, Part II</i>	10		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	18		- 22
13		19		Х
	If "Yes," complete Schedule G, Part III	13		

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Part	Checklist of Required Schedules (continued)			
			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
24a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
L		24b		
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24-		
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			77
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			3.5
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
01	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
50	19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	
	10. Note: All 1 offit 550 filoto dio required to complete obliedule O.		990	(2016)

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance							
	Check if Schedule O contains a response or note to any line in this Part V							
			Yes	No				
1 a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable							
С	Did the organization comply with backup withholding rules for reportable payments to vendors and							
	reportable gaming (gambling) winnings to prize winners?							
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax							
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 163		37					
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X					
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	0-		X				
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b						
	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i> .	30						
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial							
		4a		Х				
h	account)?	74						
D	See instructions for filling requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts							
	(FBAR).							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х				
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c						
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the							
	organization solicit any contributions that were not tax deductible as charitable contributions?							
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or							
	gifts were not tax deductible?							
7	3							
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods							
	and services provided to the payor?	7a	X					
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Λ					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7c		Х				
4	required to file Form 8282?	70						
	If "Yes," indicate the number of Forms 8282 filed during the year	7e		Х				
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X				
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g						
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the							
	sponsoring organization have excess business holdings at any time during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.							
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a						
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b						
10	Section 501(c)(7) organizations. Enter:							
	Initiation fees and capital contributions included on Part VIII, line 12							
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities							
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders							
	Closs modific from members of shareholders 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.							
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)							
122	against amounts due or received from them.)	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.							
a Is the organization licensed to issue qualified health plans in more than one state?								
_	Note. See the instructions for additional information the organization must report on Schedule O.							
b	Enter the amount of reserves the organization is required to maintain by the states in which							
	the organization is licensed to issue qualified health plans							
С	Enter the amount of reserves on hand							
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X				
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b						

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Sect	ion A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> 23	3					
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.						
b	Enter the number of voting members included in line 1a, above, who are independent 1b 22	2					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with						
_	any other officer, director, trustee, or key employee?	2		X			
3	Did the organization delegate control over management duties customarily performed by or under the direct						
•	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	X				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х			
6	Did the organization have members or stockholders?	6		Х			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint						
ı a	one or more members of the governing body?	7a		X			
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,						
D							
0	stockholders, or persons other than the governing body?	7b					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during						
	the year by the following:	8a	Х				
a	The governing body?	8b		X			
b	Each committee with authority to act on behalf of the governing body?	0.5					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If</i> "Yes," provide the names and addresses in Schedule O	9		X			
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	_					
OCCL	on b. 1 onoics (This occitor b requests information about policies het required by the internal revenue	Oout	Yes	No			
40-	Did the annualization have lead shouten branches an efficience	10a	X	_			
	Did the organization have local chapters, branches, or affiliates?	100					
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b	Х				
44.	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	X				
_		1 1 a					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	12a	Х				
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	120		_			
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	12b	Х				
	rise to conflicts?	120	21	-			
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	120	Х				
	describe in Schedule O how this was done	12c	X	_			
13	Did the organization have a written whistleblower policy?	14	X	_			
14	Did the organization have a written document retention and destruction policy?	14	21				
15	Did the process for determining compensation of the following persons include a review and approval by						
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15-		X			
a	The organization's CEO, Executive Director, or top management official	15a 15b		X			
b	Other officers or key employees of the organization	150		Δ			
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	40-		Х			
	with a taxable entity during the year?	16a		Λ			
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its						
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	4.01					
C= -1	organization's exempt status with respect to such arrangements?	16b		<u> </u>			
	on C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed ▶ ATTACHMENT 2						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain in Schedule O)	501(c)(3)s	only)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and			
	financial statements available to the public during the tax year.						
20	State the name, address, and telephone number of the person who possesses the organization's books and record	s: ▶					

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

						•			,	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	unles	Pos heck ss pe	rson	e than of is both tor/trust employee	an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
			Ф			ated				
(A) DI TNITO AVALA	40.00									
(1)PLINIO AYALA PRESIDENT AND CEO	0.	X		Х				203,885.	0.	9,842.
(2)LEWIS E. MILLER	4.00	Λ		Λ				203,003.	0.	9,042
CHAIRMAN	0.	X		Х				0.	0.	0
(3) JOHN HOYT STOOKEY	5.00	- 1						0.	0.	0
BOARD DIRECTOR AND FOUNDER	0.	X						0.	0.	0
(4) AMI ARIEL	2.00	21						0.	0.	
DIRECTOR	0.	X						0.	0.	0
(5)DEREK BRADDOCK	2.00	21						0.	· ·	
DIRECTOR	0.	X						0.	0.	0
(6)MANUEL J. CANCEL	2.00									
DIRECTOR	0.	X						0.	0.	0
(7)KEN COOPER	2.00									
DIRECTOR	0.	X						0.	0.	0
(8)DARYAN DEHGHANPISHEH	2.00									
DIRECTOR (THRU 05/16)	0.	Х						0.	0.	0
(9)CHARLES EATON	2.00									
DIRECTOR	0.	Х						0.	0.	0
(10)JOHN FOX	4.00									
DIRECTOR	0.	Х						0.	0.	0
(11)ED GLABUS	2.00									
DIRECTOR	0.	Х						0.	0.	0
(12)BLAIR GREENBERG (AS OF 02/16)	2.00									
DIRECTOR	0.	Х						0.	0.	0
(13)JEAN HILL	2.00									
DIRECTOR	0.	Х						0.	0.	0
(14) WAYNE KUNOW	4.00									
DIRECTOR	0.	Х		<u>_</u> _	<u> </u>		<u></u>	0.	0.	0

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PER SCHOLAS, INC.

Part VII Section A. Officers, Directors, Tr	n A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)									
(A) Name and title	(B) Average hours per week (list any hours for	verage Position urs per (do not check more than one box, unless person is both an		an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation			
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) CAROLYN P. LANDIS	2.00									0
DIRECTOR 16) JAN LODAL	2.00	X						0.	0.	0.
DIRECTOR	0.	X						0.	0.	0.
17) TRENTON MANNING (THRU 05/16)	2.00	Λ.						0.	0.	0.
DIRECTOR	10.	X						0.	0.	0.
18) MARY BETH MOLLOY	5.00									
DIRECTOR	0.	Х						0.	0.	0.
19) JOE OURS	5.00									
DIRECTOR	0.	Х						0.	0.	0.
20) DAMIEN RIVERA	8.00									
DIRECTOR	0.	X						0.	0.	0.
21) IAN SHRANK	8.00									_
DIRECTOR	0.	X						0.	0.	0.
22) MONTREECE SMITH (AS OF 02/16) DIRECTOR	2.00	X						0.	0.	0.
23) GREGORY W. SILLS	2.00	Λ						0.	0.	0.
DIRECTOR	10.	X						0.	0.	0.
24) TONY SPINELLI (AS OF 09/16)	4.00									
DIRECTOR	0.	Х						0.	0.	0.
25) JOE SQUERI	2.00									
DIRECTOR	0.	Х						0.	0.	0.
1b Sub-total								203,885.	0.	9,842.
c Total from continuation sheets to Part VII, S	-							441,637.	0.	14,170.
d Total (add lines 1b and 1c)								645,522.	0.	24,012.
2 Total number of individuals (including but not				d al	bove	e) who	o re	eceived more than	\$100,000 of	
reportable compensation from the organizatio			±							Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										Yes No
4 For any individual listed on line 1a, is the organization and related organizations gr	eater than	\$15	50,0	00?	. If	"Yes	5,"	complete Schedu	le J for such	4 X
individual										
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5 X
Section B. Independent Contractors	23, 33mp10	.5 501		0	, 01	34011	1001			1
1 Complete this table for your five highest com	pensated i	ndepe	ende	ent o	con	tracto	rs t	hat received more	than \$100,000 o	of
compensation from the organization. Report of										

year.

(A) Name and business address	(B) Description of services	(C) Compensation

² Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

PER SCHOLAS, INC.

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	plo	ye	es,	and I	lig	hest Compensat	ed Emplo	yees (d	continued)	
(A) Name and title	(B) Average hours per week (list any hours for	per (do not check more than one box, unless person is both an officer and a director/trustee)		an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensat	of				
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099		from the organizatio and relate organizatio	on ed
26) DINO LIANOS TREASURER AND CFO	40.00			Х				141,702.		0.	1,	888
27) ANGIE KAMATH EXECUTIVE DIRECTOR, NY	40.00					Х		157,470.		0.	6,:	153
28) MICHELLE PULLARO CHIEF ADMINISTRATIVE OFFICER	40.00					Х		142,465.		0.	6,:	129
	Ī											
	 											
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not	limited to t	hose	liste				> re	eceived more than	\$100,000	of		
Translation reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduler.	cer, directo	r, or									Yes 3	No X
4 For any individual listed on line 1a, is the organization and related organizations gr individual	sum of repeater than	ortab \$15	le c	om 00?	pen	sation "Yes	n a	nd other compens	sation from	the	4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on 1	fron	n any	un	related organizati			5	X
Section B. Independent Contractors		1.	1	•		t 1		hat made to	41			
1 Complete this table for your five highest com- compensation from the organization. Report of year.												
(A)								(B)			(C)	

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form 990 (2016) PER SCHOLAS, INC. 04-3252955 Page **9**

Part VIII Statement of Revenue

		Check if Schedule O co	ntains a respor	nse or note to ar	ny line in this Part V	III		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns	1b 1c 1d tions) 1e grants, l above 1f In lines 1a-1f: \$	1,764,588.	9,493,541.			
	h	Total. Add lines 1a-1f		Business Code	9,493,541.			
Program Service Revenue	2a b c d e f	All other program service rev	enue		0.			
	g	Total. Add lines 2a-2f			0.			
	3	and other similar amounts). Income from investment of	tax-exempt bond	proceeds >	192.			192.
	6a b	Gross rents	(i) Real 82,194. 181,588.	(ii) Personal	0.			
	C	Rental income or (loss)			-99,394.			-99,394.
	d 7a b	Net rental income or (loss). Gross amount from sales of assets other than inventory Less: cost or other basis	(i) Securities	(ii) Other	-33,334.			-99,394.
	c	and sales expenses Gain or (loss)			0.			
Revenue	8a	Gross income from fundra events (not including \$	ising					
Other Re		of contributions reported on See Part IV, line 18 Less: direct expenses	a b					
	9a	Net income or (loss) from fu Gross income from gaming See Part IV, line 19	activities.		0.			
	b	Less: direct expenses						
	С	Net income or (loss) from g			0.			
	10a	Gross sales of inventor returns and allowances	a					
		Less: cost of goods sold Net income or (loss) from sal			892,659.	892,659.		
	ا ا	Miscellaneous Revenu		Business Code	092,059.	092,039.		
	11a	MISCELLANEOUS INCOME		900099	313,575.			313,575.
	b				.,,.			
	C							
	d	All other revenue						
	е	Total. Add lines 11a-11d		. •	313,575.			
	12	Total revenue. See instruction	ns.	. .	10,600,573.	892,659.		214,373.

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Form 990 (2016) PER SCHOLAS, INC. 04-3252955 Page **10**

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respo				
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0.			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	0			
	individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors, trustees, and key employees	357,317.	80,847.	132,017.	144,453.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	0.			
7	persons described in section 4958(c)(3)(B)	3,980,256.	3,066,731.	667,329.	246,196.
	Other salaries and wages Pension plan accruals and contributions (include	3730072301	370007731.	00773231	210/1301
0	section 401(k) and 403(b) employer contributions)	116,745.	87,524.	18,662.	10,559.
9	Other employee benefits	1,275,827.	1,251,765.	3,094.	20,968.
10	Payroll taxes	545,051.	490,648.	36,000.	18,403.
	Fees for services (non-employees):				
a	Management	0.			
	Legal	16,381.	4,525.	11,856.	
C	Accounting	39,700.	30,600.	6,760.	2,340.
	I Lobbying	0.			
	Professional fundraising services. See Part IV, line 17	0.			
	f Investment management fees	0.			
ç	Other. (If line 11g amount exceeds 10% of line 25, column	1,486,818.	1,212,084.	150,517.	124,217.
12	(A) amount, list line 11g expenses on Schedule O.) ATCH 3 Advertising and promotion	133,222.	122,542.	8,118.	2,562.
13	Office expenses	233,867.	180,916.	45,843.	7,108.
14	Information technology.	113,150.	94,030.	18,928.	192.
15	Royalties	0.			
16	Occupancy	604,438.	531,941.	65,672.	6,825.
17	Travel	273,814.	195,939.	75,304.	2,571.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.	10.054	5 040	0.602
19	Conferences, conventions, and meetings	18,539.	10,074.	5,842.	2,623.
20	Interest	10,066.	10,066.		
21	Payments to affiliates	546,277.	523,332.	22,945.	
22 23	Depreciation, depletion, and amortization	112,184.	96,985.	7,783.	7,416.
24	Other expenses. Itemize expenses not covered	, -		,	,
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
a	STUDENT SUPPLIES	118,812.	118,741.	71.	
	OPERATING LEASES	36,526.	36,526.		
	EMPLOYEE DEV & TRANING	48,734.	33,914.	14,726.	94.
C	EMPLOYMNET VERIFCATIONS	30,556.	30,416.	140.	4 067
	All other expenses	90,899.	51,592. 8,261,738.	34,340.	4,967.
_	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	0.	8,201,738.	1,323,947.	001,494.
JSA		0.			Form 990 (2016)

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Part X **Balance Sheet**

		Check if Schedule O contains a response o	r not	a to any lina in this Da	art Y		
_		Check if Schedule O contains a response of	1100	o any mie m mis Pa			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			2,163,270.	1	1,300,412.
	2	Savings and temporary cash investments			0.	2	0.
	3	Pledges and grants receivable, net	2,572,857.	3	2,845,342.		
	4	Accounts receivable, net	0.	4	0.		
	5	Loans and other receivables from current and	forme	r officers, directors,			
		trustees, key employees, and highest co	omper	nsated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified personal control of the cont			0.	5	0.
	6	Loans and other receivables from other disqualified personal	ons (as	defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and sponsoring organizations of section 501(c)(9) volu					
		organizations (see instructions). Complete Part II of Sche			0.	6	0.
ets	7	Notes and loans receivable, net			0.	7	0.
Assets	8	Inventories for sale or use			0.	8	0.
4	9	Prepaid expenses and deferred charges			62,011.	9	127,522.
	10 a	Land, buildings, and equipment: cost or					
			10a	4,728,447.			
	b	Less: accumulated depreciation	10b	1,645,436.	2,858,167.	10c	3,083,011.
	11	Investments - publicly traded securities			0.	11	0.
	12	Investments - other securities. See Part IV, line 11			0.	12	0.
	13	Investments - program-related. See Part IV, line 11			0.	13	0.
	14	Intangible assets			0.	14	0.
	15	Other assets. See Part IV, line 11			22,625.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal			7,678,930.	16	7,356,287.
	17	Accounts payable and accrued expenses			600,171.	17	612,450.
	18	Grants payable	0.	18	0.		
	19	Deferred revenue			1,635,794.	19	1,009,478.
	20	Tax-exempt bond liabilities			0.	20	0.
	21	Escrow or custodial account liability. Complete Pa	art IV o	of Schedule D	0.	21	0.
es	22	Loans and other payables to current and for	ormer	officers, directors,			
Liabilities		trustees, key employees, highest compen-					
iab		disqualified persons. Complete Part II of Schedule	L		0.		0.
	23	Secured mortgages and notes payable to unrelate	ed thir	d parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated			250,000.	24	130,000.
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines		· ·			
		of Schedule D			0.	25	0.
	26	Total liabilities . Add lines 17 through 25			2,485,965.	26	1,751,928.
Se		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and		k here ► X and			
ü	27	Unrestricted net assets			4,572,965.	27	4,664,359.
sala	28	Temporarily restricted net assets			620,000.	28	940,000.
P	29	Permanently restricted net assets			0.	29	0.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.					
S O	30	Capital stock or trust principal, or current funds				30	
set	31	Paid-in or capital surplus, or land, building, or equ		ot fund		31	
As	32	Retained earnings, endowment, accumulated inco				32	
let	33	Total net assets or fund halances	51116, 1	o, saloi luilus	5,192,965.	33	5,604,359.
2	34	Total net assets or fund balances Total liabilities and net assets/fund balances			7,678,930.	34	7,356,287.
	J-+	Total liabilities and het assets/fully palarices			7,070,000	34	7,330,207.

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Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	0,6	00,5	73.
2	_ 10.1					
3	Revenue less expenses. Subtract line 2 from line 1	3			11,3	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		5,1	92,9	65.
5	Net unrealized gains (losses) on investments	5				0.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		5,6	04,3	59.
Part	·					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_			
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted o	n a 📗			
	separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for		·		Х	
	of the audit, review, or compilation of its financial statements and selection of an independent acc			2c		
	If the organization changed either its oversight process or selection process during the tax year, e	xplain	in			
	Schedule O.					
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth	in		v	
	the Single Audit Act and OMB Circular A-133?		.·· -	3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the		Х	
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	aits.		3b	27	

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Name of the organization
PER SCHOLAS, INC.

Employer identification number
04-3252955

Pa	rt I	Reason for Public Cha	rity Status (All c	organizations must c	omplet	e this pa	art.) See instructions			
Γhe	org	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)			
1		A church, convention of chu	urches, or associa	tion of churches descr	ribed in s	ection 1	70(b)(1)(A)(i).			
2		A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)			
3		A hospital or a cooperative	hospital service o	ospital service organization described in section 170(b)(1)(A)(iii) .						
4		A medical research organiz	zation operated in	ion operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the						
		hospital's name, city, and st	, and state:							
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in								
	section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v)									
6	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).									
7	Х	An organization that norma	-	· ·	pport fro	om a go	vernmental unit or fro	om the general public		
		described in section 170(b)		,						
8		A community trust describe								
9		An agricultural research org	=			-	=			
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). Ei	nter the	name, city, and state o	f the college or		
		university:								
10		An organization that norma receipts from activities rela support from gross investm acquired by the organizatio	ted to its exempt frent income and u	unctions - subject to on nrelated business tax	certain e able inco	xception me (les	is, and (2) no more tha s section 511 tax) from	n 331/3 % of its		
11		An organization organized	and operated excl	usively to test for publi	c safety.	See sec	ction 509(a)(4).			
12		An organization organized	•	•			·	, , ,		
		of one or more publicly su					. , . ,	. , , ,		
		Check the box in lines 12a t	hrough 12d that d	escribes the type of s	upporting	g organiz	zation and complete lir	nes 12e, 12f, and 12g.		
а		<u> Type I</u> . A supporting orga	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving		
		the supported organization	. , .	• • • • • • • • • • • • • • • • • • • •		ajority of	f the directors or truste	es of the		
		supporting organization. \	•							
b	L	Type II . A supporting org						. ,		
		control or management of		=	the sam	e persor	ns that control or man	age the supported		
		organization(s). You must								
С	L	Type III functionally integ						lly integrated with,		
	Г	its supported organization		•						
d	L	Type III non-functionally			-					
		that is not functionally inte	-		-		·	an attentiveness		
_	Г	requirement (see instruct	•	-				I. Tumo III		
е	L	Check this box if the orga functionally integrated, or						і, туре ііі		
f	Fn	iter the number of supported	• •			-				
a		ovide the following information								
		lame of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of		
		-		(described on lines 1-10		ur governing		other support (see		
				above (see instructions))	Yes	nent?	instructions)	instructions)		
Δ.										
A)										
B)										
C)										
D,										
D)										
E)										
Γota	al									
							1	1		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2016

Page 2

Part II	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
	(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
	Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total	
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	3,661,964.	5,100,771.	7,701,783.	8,110,395.	9,493,541.	34,068,454.	
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.	
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.	
4	Total. Add lines 1 through 3	3,661,964.	5,100,771.	7,701,783.	8,110,395.	9,493,541.	34,068,454.	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount							
6	shown on line 11, column (f) Public support. Subtract line 5 from line 4.						5,211,552.	
_	tion B. Total Support						28,856,902.	
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total	
7	Amounts from line 4	3,661,964.	5,100,771.	7,701,783.	8,110,395.	9,493,541.	34,068,454.	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources		103.	192.	83,477.	82,386.	166,158.	
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.	
10 11	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1 Total support. Add lines 7 through 10	1,057,935.	277,132.	76,767.	98,730.	313,575.	1,824,139. 36,058,751.	
12	Gross receipts from related activities, etc. (s	see instructions)		I.		12	1,990,536.	
13	First five years. If the Form 990 is forganization, check this box and stop here	or the organizat	ion's first, secon	d, third, fourth,	or fifth tax year	ar as a section	501(c)(3)	
Sec	tion C. Computation of Public Sup	port Percenta	ge					
14 15	Public support percentage for 2016 (li Public support percentage from 2015	Schedule A, Pa	irt II, line 14		[14 15	80.03 % 78.96 %	
16a	331/3% support test - 2016. If the o	•						
h	this box and stop here . The organization 33 1/3 % support test - 2015. If the organization							
-	check this box and stop here . The orga	•			•			
17a	10%-facts-and-circumstances test - 2	2016. If the org	anization did no	ot check a box	on line 13, 16a	, or 16b, and li	ne 14 is	
	10% or more, and if the organization Part VI how the organization meets t							
b	organization							
	15 is 10% or more, and if the organization in Part VI how the organization supported organization	on meets the "	facts-and-circum	stances" test	The organizatio	n qualifies as a	publicly	
18	Private foundation. If the organization instructions	did not check a	a box on line 13,	16a, 16b, 17a,	or 17b, check	this box and see		
						chedule A (Form 99		

Page 3 Schedule A (Form 990 or 990-EZ) 2016

Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
_	or 1% of the amount on line 13 for the year						
8 8	Add lines 7a and 7b						
o	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
_	Amounts from line 6	(4) = 0 : =	(2) 20 . 0	(0) 20 1 1	(4) 20.0	(6) 20 . 0	(1) 1 5 1 4 1
9 10 a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
D	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is f	•			•		` ` ` ` _
	organization, check this box and stop here						▶ 🔃
Sec	tion C. Computation of Public Sup	•					
15	Public support percentage for 2016 (line 8					15	%
16	Public support percentage from 2015 Sche			<u> </u>		16	%
Sec	tion D. Computation of Investmen					1	
17	Investment income percentage for 2016 (li					17	%
18	Investment income percentage from 2015					18	%
19 a	331/3% support tests - 2016. If the or	ganization did n	ot check the box	c on line 14, and	d line 15 is mor	e than 331/3 %,	and line
	17 is not more than 331/3 %, check th	is box and sto	p here. The org	anization qualifie	s as a publicly	supported organi	ization 🕨 🔃
b	331/3% support tests - 2015. If the orga	anization did not	check a box on	line 14 or line 19	a, and line 16 is	s more than 331/3	3 %, and
	line 18 is not more than 331/3 %, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organi	ization ▶ 🔲
20	Private foundation. If the organization	did not check	a box on line	14 19a or 19h	check this bo	ox and see instr	uctions •

Schedule A (Form 990 or 990-EZ) 2016 Page 4

Supporting Organizations Part IV

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No." describe in Part VI how the supported organizations are designated. If designated k class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of statu under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supporte organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answ (b) and (c) below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) an satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(I purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretic despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization use to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(l purposes.
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and El numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the actio was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class alread designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefite by one or more of its supported organizations, or (iii) other supporting organizations that also support benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity wit regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Was the organization controlled directly or indirectly at any time during the tax year by one or mor disqualified persons as defined in section 4946 (other than foundation managers and organizations describe in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in whic the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal bene from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrate supporting organizations)? If "Yes," answer 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2016

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Part	Supporting Organizations (continued)		1.7	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	44.		
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b 11c		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	116		
Jecu	on B. Type Toupporting Organizations		Yes	No
			163	140
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
2 4	•	1		
Secti	on D. All Type III Supporting Organizations		V	NI a
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
-	organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how</i>			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	structi	ions).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru		
2	Activities Test. Answer (a) and (b) below.		Yes	NO
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
		Zu		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
о a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
-	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nizations	3	Ü
1 Check here if the organization satisfied the Integral Part Test as a qualifyin	_		•
instructions. All other Type III non-functionally integrated supporting organi	zations n	nust complete Section	
Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year	
	(7 t) Thoi Tour	(optional)	
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functional	ly integra	ted Type III supporting	organization (see
instructions).	, 5	71 11.5	, , ,

Schedule A (Form 990 or 990-EZ) 2016

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Page 7

Secti	on D - Distributions	Current Year					
1	Amounts paid to supported organizations to accomplish ex						
2	Amounts paid to perform activity that directly furthers exer						
	organizations, in excess of income from activity						
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations				
4	Amounts paid to acquire exempt-use assets						
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in Part VI). See instructions.						
7	Total annual distributions. Add lines 1 through 6.						
8	Distributions to attentive supported organizations to which	the organization is resp	onsive				
	(provide details in Part VI). See instructions.						
9	Distributable amount for 2016 from Section C, line 6						
10	Line 8 amount divided by Line 9 amount						
,	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016			
1	Distributable amount for 2016 from Section C, line 6						
	Underdistributions, if any, for years prior to 2016						
2	(reasonable cause required-explain in Part VI). See						
	instructions.						
3	Excess distributions carryover, if any, to 2016:						
а							
b							
С	From 2013						
d	From 2014						
е	From 2015						
f	Total of lines 3a through e						
g	Applied to underdistributions of prior years						
h	Applied to 2016 distributable amount						
i	Carryover from 2011 not applied (see instructions)						
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.						
4	Distributions for 2016 from						
	Section D, line 7: \$						
а	Applied to underdistributions of prior years						
b	Applied to 2016 distributable amount						
С	Remainder. Subtract lines 4a and 4b from 4.						
5	Remaining underdistributions for years prior to 2016, if						
	any. Subtract lines 3g and 4a from line 2. For result						
	greater than zero, explain in Part VI. See instructions.						
6	Remaining underdistributions for 2016. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions.						
7							
	and 4c.						
8	Breakdown of line 7:						
а							
b	Excess from 2013						
С	Excess from 2014						
d	Excess from 2015						
е	Excess from 2016						
			Schedule	A (Form 990 or 990-EZ) 2016			

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Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

				`	,	
					ATTACHMENT 1	
SCHEDULE A, PART II -	OTHER INCOME					
DESCRIPTION	2012	2013	2014	2015	2016	TOTAL
MISCELLANEOUS INCOME	168,031.	69,063.	76,767.	118,643.	313,575.	746,079.
SETTLEMENT INCOME	889,904.	208,069.				1,097,973.
NET INCOME FROM SPECIAL EVENTS				-19,913.		-19,913.
TOTALS	1,057,935.	277,132.	76,767.	98,730.	313,575.	1,824,139.
TUTALS	1,057,935.	4/1,134.	/0,/6/.	98,730.	313,5/5.	1,024,139.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

PER SCHOLAS, INC.					
		04-3252955			
Organization type (check one):					
Filers of:	Section:				
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private fou	ındation			
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundate	tion			
	501(c)(3) taxable private foundation				
Note: Only a section 501(c)(7), instructions.	vered by the General Rule or a Special Rule. (8), or (10) organization can check boxes for both the General Rule and a S	Special Rule. See			
General Rule					
	ing Form 990, 990-EZ, or 990-PF that received, during the year, contribution property) from any one contributor. Complete Parts I and II. See instruction tributions.				
Special Rules					
regulations under sec 13, 16a, or 16b, and	escribed in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1 tions 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 chat received from any one contributor, during the year, total contributions the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Co	or 990-EZ), Part II, line s of the greater of (1)			
contributor, during the	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.				
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year					
_	n't covered by the General Rule and/or the Special Rules doesn't file Sche answer "No" on Part IV, line 2, of its Form 990; or check the box on line h	-			

Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Part I	Contributors	(See instructions).	Use duplicate copies of	of Part I if additional sp	ace is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	BARCLAYS 200 PARK AVENUE, 5TH FLOOR NEW YORK, NY 10166	\$861,927.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2_	ROBIN HOOD FOUNDATION 826 BROADWAY NEW YORK, NY 10003	\$570,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	W.K. KELLOGG FOUNDATION ONE MICHIGAN AVENUE EAST BATTLE CREEK, MI 49017	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
I			
No.	Name, address, and ZIP + 4 TIGER FOUNDATION 101 PARK AVENUE	Total contributions	Person X Payroll Noncash (Complete Part II for
No. 4 (a)	Name, address, and ZIP + 4 TIGER FOUNDATION 101 PARK AVENUE NEW YORK, NY 10178 (b)	# Total contributions \$ 450,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	Name, address, and ZIP + 4 TIGER FOUNDATION 101 PARK AVENUE NEW YORK, NY 10178 (b) Name, address, and ZIP + 4 UNITED WAY WORLDWIDE 701 N. FAIRFAX STREET	\$ 450,000.	Person Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for

Part I	Contributors	(See instructions).	Use duplicate co	pies of Part I if addition	onal space is needed.
--------	--------------	---------------------	------------------	----------------------------	-----------------------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	METLIFE FOUNDATION 1095 AVENUE OF THE AMERICAS NEW YORK, NY 10036	\$250,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	CITI FOUNDATION 3800 CITIBANK CENTER DR TAMPA, FL 33610	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	MICROSOFT 11 TIMES SQUARE NEW YORK, NY 10036	\$ 240,697.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	THE COLUMBUS FOUDATION 124E. BROAD STREET COLUMBUS, OH 43205	\$\$225,200.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	124E. BROAD STREET	\$ 225,200.	Payroll Noncash (Complete Part II for
(a)	124E. BROAD STREET COLUMBUS, OH 43205 (b)	(c)	Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	124E. BROAD STREET COLUMBUS, OH 43205 (b) Name, address, and ZIP + 4 NEWS CORP 1211 AVENUE OF THE AMERICAS	(c) Total contributions	Payroll Noncash (Complete Part II for noncash contributions.) (d) Type of contribution Person Payroll Noncash (Complete Part II for

Part I	Contributors (See instructions). Use duplicate copies	of Part I if additional space is no	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	BLOOMBERG L.P. 731 LEXINGTON AVENUE NEW YORK, NY 10002	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	TIME WARNER CABLE ONE TIME WARNER CENTER NEW YORK, NY 10019	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15	THE CLARK FOUNDATION ONE ROCKEFELLER PLAZA NEW YORK, NY 10020	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	SYMANTEC 350 ELLIS STREET MOUNTAON VIEW, CA 94043	\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part II	Noncash Property (See instructions). Use duplicate copies of	of Part II if additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		 \	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		_	

Employer identification number 04-3252955

	duplicate copies of Part III if addit	lonal space is needed.		
No. om ort I	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
		(e) Transfer o	f gift	
	Transferee's name, address, a	nd ZIP + 4	Relati	ionship of transferor to transferee
No. om rt I	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
	Transferee's name, address, al	(e) Transfer o		ionship of transferor to transferee
No. m rt I	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
		(e) Transfer o	f gift	
	Transferee's name, address, a	nd ZIP + 4	Relati	ionship of transferor to transferee
No. m	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
		(e) Transfer o	f gift	
	Transferee's name, address, a		Relationship of transferor to transferee	

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

PER SCHOLAS, INC. 04-3252955 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose No Yes **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenue included in Form 990, Part VIII, line 1 ▶ \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

\$ Schedule D (Form 990) 2016

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Schedule D (Form 990) 2016 Page **2**

Par	t III Organizations Maintainii	ng Colle	ctions of	Art, Hist	orical T	reasur	es,	or Otl	ner Similar	Asse	ts (conti	nue	d)
3	Using the organization's acquisition	n, acces	sion, and	other recor	ds, checl	k any o	of the	follow	ing that are	a sigr	nificant us	e of	its
	collection items (check all that app	ly):		_									
а	Public exhibition			d		or excha							
b	Scholarly research			е	Other								
С	Preservation for future gene	rations											
4	Provide a description of the organ	nization's	collections	and expla	ain how t	they fur	rther	the or	ganization's e	exemp	t purpose	in F	Part
	XIII.												
5	During the year, did the organization									_	_		
	assets to be sold to raise funds rath			ained as pa	rt of the	organiza	ation'	's collec	ction?		Yes		No
Pai	t IV Escrow and Custodial Ar Complete if the organizate 990, Part X, line 21.	_		s" on Forn	n 990, Pa	art IV, I	line 9	9, or re	ported an a	moun	t on Form	า	
1a	Is the organization an agent, truste	e, custo	dian or othe	er intermed	liary for c	ontribut	tions	or othe	r assets not				
	included on Form 990, Part X?									[Yes		No
b	If "Yes," explain the arrangement i												
									Amo	ount			
С	Beginning balance						1c						
d	Additions during the year						1d						
е	Distributions during the year						1e						
f	Ending balance						1f						
2a	Did the organization include an am	ount on I	Form 990,	Part X, line	21, for e	scrow	or cu	stodial	account liabili	ty?	Yes		No
b	If "Yes," explain the arrangement i	n Part XII	II. Check h	ere if the ex	xplanation	has be	en pr	ovided	on Part XIII <u>.</u>				
Par													
	Complete if the organizat	ion ansv	vered "Yes	s" on Form	n 990, Pa	art IV, I	ine 1	10.					
		(a) Cu	rrent year	(b) Pric	r year	(c) Tw	o year	rs back	(d) Three years	s back	(e) Four ye	ears ba	ack
1a	Beginning of year balance												
b	Contributions												
С	Net investment earnings, gains,												
	and losses												
d	Grants or scholarships												
е	Other expenditures for facilities												
	and programs												
f	Administrative expenses												
g	End of year balance												
2	Provide the estimated percentage	of the cu	rrent year	end balanc	e (line 1g,	column	ı (a))	held as	:				
а	Board designated or quasi-endown	nent ▶_		_%									
	Permanent endowment	%											
С	Temporarily restricted endowment		%										
	The percentages on lines 2a, 2b, a												
3 a	Are there endowment funds not in	the poss	ession of th	ne organiza	ition that	are hel	d and	d admir	nistered for the	9	24		
	organization by:											es	No
	(i) unrelated organizations										3a(i)		
	(ii) related organizations										3a(ii)		
b	If "Yes" on line 3a(ii), are the relate	•					?				3b		
4	Describe in Part XIII the intended u												
Par	t VI Land, Buildings, and Equ Complete if the organiza	ipment. fion ansi	wered "Ye	s" on For	n 990 P	Part IV	line	11a S	ee Form 99	0 Par	t X line 1	10	
	Description of property	tion and		other basis	(b) Cost of				cumulated		l) Book value		
_	I and			tment)		ther)	_		eciation		-		
1a	Land						_						
b	Buildings				2 -	.00.00	12		20 600		0 260	. 40	12
C	Leasehold improvements					00,08	_		39,680.		2,360		
d	Equipment					729,65			76,048.			3,60	
<u>e</u>	Other			000 5		198,70			29,708.			3,99	
Гota	I. Add lines 1a through 1e. (Column	(d) musi	t equal Forr	n 990, Part	X, columi	n (B), Iir	1e 10	c.)	▶		3,083	5,01	<u> </u>

Schedule D (Form 990) 2016

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Part VII	Investments - Other Securities.	l "Yes" on Form 990	, Part IV, line 11b. See Form 990, Part X, line 1	12
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	12.
(1) Financia	al derivatives			
	-held equity interests			
	note oquity intorocto [] [] [] [] [] [] [] [] [] [
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related. Complete if the organization answered	l "Yes" on Form 990	, Part IV, line 11c. See Form 990, Part X, line 1	13.
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
_(8)				
(9)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.			
	Complete if the organization answered	I "Yes" on Form 990	, Part IV, line 11d. See Form 990, Part X, line 1	
	(a) De	scription	(b) Book va	lue
(1)				
_(2)				
_(3)				
_(4)				
_(5)				
_(6)				
_(7)				
(8)				
(9)				
Part X	umn (b) must equal Form 990, Part X, col. (B) In the Character of the Other Liabilities. Complete if the organization answered line 25.		, Part IV, line 11e or 11f. See Form 990, Part X	ζ,
1.	(a) Description of liability	(b) Book valu	<u>e </u>	
	ral income taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	#1			
rotal. (Colun	nn (b) must equal Form 990, Part X, col. (B) line 25.)			

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII PER SCHOLAS, INC.

Schedule D (Form 990) 2016 Page **4**

Part 1	Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	10,782,161.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)	1	
e	Add lines 2a through 2d	2e	181,588.
3	Subtract line 2e from line 1	3	10,600,573.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	10,600,573.
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn.	
1	Total expenses and losses per audited financial statements	1	10,370,767.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments	-	
С	Other losses		
d	Other (Describe in Part XIII.)	1	101 500
е	Add lines 2a through 2d	2e	181,588.
3	Subtract line 2e from line 1	3	10,189,179.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b	-	
b	Other (Describe in Part XIII.)	40	
С 5	Add lines 4a and 4b	4c 5	10,189,179.
_	XIII Supplemental Information.		
Provid	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Patt XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform		
SEE	PAGE 5		

Schedule D (Form 990) 2016

Schedule D (Form 990) 2016 PER SCHOLAS, INC. 04-3252955 Page **5**

Part XIII Supplemental Information (continued)

PART X, LINE 2:

PER SCHOLAS, INC. (THE "REPORTING ORGANIZATION") FOLLOWS THE PROVISIONS OF ASC 740, "INCOME TAXES", WHICH STATE THAT AN ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX POSITIONS TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THE POSITION WILL NOT BE SUSTAINED UPON EXAMINATION BY A TAXING AUTHORITY. THE REPORTING ORGANIZATION DOES NOT BELIEVE IT HAS TAKEN ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT HAS NOT RECORDED ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS. THE REPORTING ORGANIZATION HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED TO DO SO. ADDITIONALLY, THE REPORTING ORGANIZATION HAS FILED IRS FORM 990 INFORMATION RETURNS, AS REQUIRED, AND ALL OTHER APPLICABLE RETURNS IN JURISDICTIONS WHERE SO REQUIRED. FOR THE YEAR ENDED DECEMBER 31, 2016, THERE WAS NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE STATEMENT OF ACTIVITIES. AS OF DECEMBER 31, 2016, THE YEARS STILL SUBJECT TO EXAMINATION BY A TAXING AUTHORITY ARE 2013 THROUGH 2015.

SCHEDULE D, PART XI, LINE 4B & PART XII, LINE 4B:

RECLASSIFICATION OF RENTAL EXPENSES ----- \$181,588

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number 04-3252955 PER SCHOLAS, INC. **Questions Regarding Compensation**

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	41-		
2	explain	1b		
2	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
•				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	1, , , , , , , , , , , , , , , , , , ,	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			37
a	The organization?	6a		X
b	Any related organization?	6b		X
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed	7		Х
8	payments not described on lines 5 and 6? If "Yes," describe in Part III	- 1		
U	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

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Schedule J (Form 990) 2016

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/	W-2 and/or 1099-MIS	or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
PLINIO AYALA	Ξ	203,885.	0	0.	7,627.	2,215.	213,727.	0.
1PRESIDENT AND CEO	€	.0	.0	0	.0	0	.0	0
ANGIE KAMATH	ε	157,470.	.0	0	.0	6,153.	163,623.	0
2EXECUTIVE DIRECTOR, NY	€	0	0	0	0	0	.0	0
	Ξ							
ო	€							
	Ξ							
4	€							
	Ξ							
5	€							
	ε							
9	€							
	Ξ							
7	€							
	Ξ							
80	€							
	Ξ							
6	€							
	Ξ							
10	(iii)							
	Ξ							
11	<u>=</u>							
	Ξ							
12	Œ)							
	Ξ							
13	(ii)							
	Ξ							
14	Œ)							
	Ξ							
15	€							
	Ξ							
16	Œ)							
							Sche	Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

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PER SCHOLAS, INC.

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Schedule J (Form 990) 2016

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2016

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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2016

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PER SCHOLAS, INC.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number 04-3252955

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 WAS PREPARED BY A NATIONALLY RENOWNED ACCOUNTING FIRM IN

CONJUNCTION WITH THE ORGANIZATION'S FINANCIAL DEPARTMENT. DRAFT FORM 990

WAS REVIEWED BY THE ORGANIZATION'S CFO AND THEN PROVIDED TO ALL MEMBERS

OF THE BOARD OF DIRECTORS IN DRAFT VIA ELECTRONIC MAIL, WITH AN

OPPORTUNITY FOR THEM TO COMMENT OR MAKE INQUIRY BEFORE IT WAS FILED WITH

THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION A, LINE 4:

DURING 2014 THE ORGANIZATION'S CERTIFICATE OF INCORPORATION, ARTICLE II, MISSION STATEMENT WAS AMENDED TO INCLUDE ADDITIONAL ACTIVITIES INCLUDING "BY PROVIDING IN TEXAS SUCH TRAINING AND DEVELOPMENT TO IMPOVERISHED PERSONS WITHOUT REGARD TO THEIR ABILITY TO PAY; AND TO BENEFIT THE ENVIRONMENT BY ENCOURAGING AND FACILITATING THE RECYCLING AND REUSE OF TECHNOLOGICAL EQUIPMENT. TO ENGAGE IN ANY AND ALL ACTIVITIES CONSISTENT WITH AND IN FURTHERANCE OF THE STATED PURPOSE. TO ENGAGE IN ANY AND ALL PURPOSES PERMITTED UNDER [MASSACHUSETTS] G.L. CH. 180."

THE ORGANIZATION'S OVERALL MISSION REMAINED THE SAME.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION HAS A CONFLICT OF INTEREST POLICY THAT IS AVAILABLE TO

THE EMPLOYEES AND RELATED PARTIES. THE ORGANIZATION CONSISTENTLY

DISTRIBUTES THE CONFLICT OF INTEREST FORM TO ALL THE DIRECTORS TO FILL IN

ANNUALLY AND RETURN TO THE MANAGEMENT WHICH THEN MAKES THEM AVAILABLE TO

Name of the organization

PER SCHOLAS, INC.

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04-3252955

THE AUDITORS.

FORM 990, PART VI, SECTION B, LINES 15A AND 15B:

THE ORGANIZATION USES A COMPENSATION SURVEY AND/OR STUDY IN ORDER TO

ESTABLISH COMPENSATION. ONCE ESTABLISHED, THE COMPENSATION MUST BE

APPROVED BY THE BOARD OR COMPENSATION COMMITTEE. CONTEMPORANEOUS

SUBSTANTIATION OF THE DELIBERATION AND DECISION IS MAINTAINED.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND
FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

VOCATIONAL TRAINING - PER SCHOLAS IS A NATIONAL NONPROFIT THAT

DRIVES POSITIVE AND PROVEN SOCIAL CHANGE IN COMMUNITIES ACROSS THE

COUNTRY. THROUGH RIGOROUS AND TUITION-FREE TECHNOLOGY TRAINING AND

PROFESSIONAL DEVELOPMENT, WE PREPARE MOTIVATED AND CURIOUS ADULTS

WHO ARE UN- OR UNDEREMPLOYED AND/OR ARE FROM OVERLOOKED AND

DISADVANTAGED COMMUNITIES FOR LIFE-CHANGING CAREERS AS IT

PROFESSIONALS, AND WE CREATE ONRAMPS TO BUSINESSES IN NEED OF

THEIR TALENTS. TODAY WE PROVIDE OUR SOLUTIONS IN SIX CITIES ACROSS

THE COUNTRY: ATLANTA, GEORGIA; GREATER CINCINNATI AND COLUMBUS,

OHIO; DALLAS, TEXAS; THE NATIONAL CAPITAL REGION, AND NEW YORK,

NEW YORK. TO DATE, PER SCHOLAS HAS TRAINED OVER 5,500

INDIVIDUALS, HELPING THEM BUILD LASTING, LIFE-CHANGING CAREERS IN

Page 2

Name of the organization

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ATTACHMENT 1 (CONT'D)

TECHNOLOGY.

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AR,CT,

FL, IL, KS, KY, MA, MI,

MN, NH, NJ, NY, NC, PA,

VA,WI,

ATTACHMENT 3

FORM 990, PART IX - OTHER FEES

	(A) TOTAL	(B) PROGRAM	(C) MANAGEMENT	(D) FUNDRAISING
DESCRIPTION	FEES	SERVICE EXP.	AND GENERAL	EXPENSES
CONSULTANTS	1,228,719.	959,595.	146,660.	122,464.
PAYROLL SERVICE	24,734.	19,124.	3,857.	1,753.
CONTRACTED FACULTIES	233,365.	233,365.		
TOTALS	1,486,818.	1,212,084.	150,517.	124,217.