Financial Statements and Supplementary Information Year Ended December 31, 2024



Financial Statements and Supplementary Information Year Ended December 31, 2024

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# Independent Auditor's Report

The Board of Directors Per Scholas, Inc. Bronx, New York

#### **Opinion**

We have audited the financial statements of Per Scholas, Inc. (the Organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of December 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.



#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of
  expressing an opinion on the effectiveness of the Organization's internal control.
  Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



## **Report on Summarized Comparative Information**

We have previously audited the financial statements of the Organization as of and for the year ended December 31, 2023, and our report, dated June 26, 2024, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein is consistent, in all material respects, with the audited financial statements from which it has been derived.

BDO USA, P.C.

June 30, 2025

# Statement of Financial Position (with comparative totals for 2023)

December 31,		2024		2023
Assets				
Current Assets Cash and cash equivalents (Notes 2 and 6) Investments, at fair value (Notes 2 and 3) Grants and contracts receivable, current portion (Notes 2 and 4) Accounts receivable (Note 2) Prepaid expenses and other assets	\$	23,256,964 19,946,047 6,886,641 873,356 1,984,911	\$	21,985,377 19,066,414 7,722,828 2,103,249 757,907
Total Current Assets		52,947,919		51,635,775
Grants and Contracts Receivable, Net, less current portion (Note 5)  Fixed Assets, Net (Notes 2 and 5)		2,105,000		- 2 074 572
Fixed Assets, Net (Notes 2 and 5)		5,171,914		2,974,573
Operating Lease Right-of-Use Assets (Note 9)	_	10,361,554	ć	9,303,966
Total Assets	\$	70,586,387	\$	63,914,314
Liabilities and Net Assets				
Current Liabilities Accounts payable and accrued expenses Accrued payroll and related expenses Deferred revenue (Notes 2 and 11) Operating lease payable, current portion (Note 9)	\$	3,908,110 3,191,328 9,323,983 2,608,260	\$	594,393 2,470,337 8,880,079 2,412,448
Total Current Liabilities		19,031,681		14,357,257
Operating Lease Payable, net of current portion (Note 9)		8,168,436		7,777,232
Total Liabilities		27,200,117		22,134,489
Commitments and Contingencies (Notes 2, 6, 7, 8, 9, 10, 11, 12, 13, and 14)				
Net Assets (Notes 2 and 8) Without donor restrictions With donor restrictions		35,657,651 7,728,619		38,615,763 3,164,062
Total Net Assets		43,386,270		41,779,825
Total Liabilities and Net Assets	\$	70,586,387	\$	63,914,314

See accompanying notes to financial statements.

# Statement of Activities (with comparative totals for 2023)

Y	ear	end	ed	Dec	emi	ber	31	,
---	-----	-----	----	-----	-----	-----	----	---

Year ended December 31,				
	Without Donor	With Donor	2224	2022
	Restrictions	Restrictions	2024	2023
Support and Operating Revenues				
Foundation and other contributions	\$ 31,937,325	\$ 21,471,271	\$ 53,408,596	\$ 63,462,473
Government and contract revenue	7,453,348	-	7,453,348	7,827,538
Enterprise talent solutions (Note 2)	7,187,938	-	7,187,938	9,991,938
Other income	2,129,392	-	2,129,392	1,427,972
Net assets released from restrictions				
(Note 8)	16,906,714	(16,906,714)	-	-
Total Support and Operating Revenues	65,614,717	4,564,557	70,179,274	82,709,921
Operating Expenses				
Program operations:				
National direct program support	18,217,018	=	18,217,018	16,893,502
New York, New York	9,606,583	=	9,606,583	9,968,365
Columbus, Ohio	2,748,576	-	2,748,576	2,746,620
Enterprise talent solutions	2,682,067	=	2,682,067	1,758,707
Silver Spring, Maryland - National	, ,		, ,	, , -
Capital Region (NCR)	1,791,213	-	1,791,213	1,846,991
Boston, Massachusetts	1,665,561	-	1,665,561	1,409,063
Charlotte, North Carolina	1,639,577	_	1,639,577	1,681,263
Newark, New Jersey	1,626,657	-	1,626,657	1,381,107
Baltimore, Maryland	1,583,315	_	1,583,315	1,278,741
Dallas, Texas	1,583,035	_	1,583,035	1,437,225
Atlanta, Georgia	1,399,603	_	1,399,603	1,047,376
Philadelphia, Pennsylvania	1,073,209	_	1,073,209	974,633
St. Louis, Missouri	1,019,041	_	1,019,041	827,827
Cincinnati, Ohio	900,126	_	900,126	784,714
Phoenix, Arizona	872,883	_	872,883	730,695
Los Angeles, California	868,847	_	868,847	629,779
Detroit, Michigan	867,453	_	867,453	855,942
Pittsburgh, Pennsylvania	832,742	_	832,742	973,958
Chicago, Illinois	779,651	_	779,651	756,945
Orlando, Florida	670,967	_	670,967	533,382
Houston, Texas	599,647	_	599,647	96,876
Seattle, Washington	572,443	_	572,443	556,239
Indianapolis, Indiana	554,714		554,714	542,735
Kansas City, Missouri	345,476		345,476	542,755
Buffalo, New York	342,126	_	342,126	
Other Sites	18,632	-	18,632	-
Total Program Operations	54,861,162	-	54,861,162	49,712,685
Supporting operations:				
Fundraising	4,620,633	_	4,620,633	3,624,022
Administration	9,091,034	- -	9,091,034	8,747,403
			•	
Total Supporting Operations	13,711,667	-	13,711,667	12,371,425
Total Operating Expenses	68,572,829		68,572,829	62,084,110
Change in Net Assets	(2,958,112)	4,564,557	1,606,445	20,625,811
Net Assets, beginning of year	38,615,763	3,164,062	41,779,825	21,154,014
Net Assets, end of year	\$ 35,657,651	\$ 7,728,619	\$ 43,386,270	\$ 41,779,825

See accompanying notes to financial statements.

# Statement of Functional Expenses (with comparative totals for 2023)

						i i ogialii	Services					
	National Direct Program Support	New York, NY	Columbus, OH	Enterprise Talent Solutions	Silver Spring, MD - NCR	Boston, MA	Charlotte, NC	Newark, NJ	Baltimore, MD	Dallas, TX	Atlanta, GA	Philadelphia P <i>i</i>
Salaries and Related Expenses Salaries and wages Fringe benefits	\$ 12,453,599 2,574,866	\$ 5,306,276 1,142,184	\$ 1,196,090 251,506	\$ 1,683,120 397,142	\$ 743,882 309,670	\$ 987,987 176,245	\$ 969,476 229,320	\$ 919,394 201,361	\$ 978,613 176,253	\$ 883,743 205,782	\$ 724,875 155,360	\$ 561,850 106,88!
Fotal Salaries and Related Expenses	15,028,465	6,448,460	1,447,596	2,080,262	1,053,552	1,164,232	1,198,796	1,120,755	1,154,866	1,089,525	880,235	668,735
Other Expenses												
Recruitment/advertising	401,888	86,025	27,674	1,669	2,587	2,206	1,173	3,290	23,093	3,109	8,196	846
Technology: data, website	702,328	221,957	31,951	134,167	57,700	34,402	49,307	31,673	19,473	45,063	63,103	21,264
Student supplies	142,049	517,785	883,482	54,203	174,110	132,882	130,179	116,673	90,839	153,745	129,649	86,750
Professional service	563,032	283,757	44,209	244,312	135,913	22,099	9,152	1,382	8,567	4,194	66,262	945
Professional service - legal	31,962	11,207		-	155,715	-	7,132	1,302		-,17-	-	77.
Professional service - accounting and audit	22,648	7,231	_	_	_	_	_	_	_	_	_	
Professional payroll service	14,360	7,231	_	_	-	-	_	-	_	_	-	
Professional faculty	247	53	_	_	_	_	_	_	_	_	_	
Rent	(19,020)	704,973	151,644	_	220,423	190,075	176,549	177,261	137,008	158,718	123,175	169,857
Utilities	(17,020)	135,304	131,044	_	220,423	170,073	170,547	16,400	20,438	7,033	123,173	10,659
Real-estate tax	_	89,660		_	_	_	_	3,057	20,430	10,046		14,866
Building operating and maintenance	732	33,135	43,239	_	1,544	3,864	(126)	53,948	11,091	768	2,344	2,139
Security services	732	78,364	73,237	_	15,891	3,004	468	11,393	3,213	1,481	2,544	2,13
Business insurance	79,279	61,683	18,004	69,830	17,837	15,286	15,505	15,903	10,707	15,347	14,281	10,20
Employee development and training	61,293	1,777	10,004	703	4,277	1,451	393	1,376	2,084	13,347	250	800
Job training - interns	3,267	1,777	_	703	7,277	1,431	5/5	1,570	2,004	_	230	000
Employment and drug verifications	160,290	36,002	631	345	772	564	_	301	744	387	1,237	637
Office supplies	7,375	25,696	5,080	1,967	13,238	(2,034)	1,159	7,050	8,185	7,105	6,391	9,565
Shipping and postage	5,857	35,088	58	3,830	214	151	1,137	115	76	7,103 80	658	430
Equipment lease	3,037	20,622	J0 -	3,030	2,823	131	-	3,515	3,140	2,859	030	430
Graduation expense	453	4,786	4,185	28	2,946	5,178	1,989	1,502	1,491	5,223	1,716	7,647
Communications, telephone, and internet	73,838	128,328	25,646	3,049	16,883	7,087	23,890	10,404	17,701	24,379	7,954	20,58
Finance charges and other fees	46,931	11,590	119	286	80	678	55	684	137	1,142	3,114	118
Filing expenses	9,870	57,582	131	200	625	-	200	250	320	1,172	5,117	33′
Bad debt expense	7,070	37,302	-	_	023	_	200	230	520	_	_	33
Membership fees	11,296	3,651	2,995	_	1,258	7,611	250	519	1,318	2,283	1,585	2,313
Conference registration fees	6,144	3,464	345	875	125	665	48	392	1,669	3,040	1,437	1,831
Travel and transportation	166,955	43,154	5,581	51,175	19,851	4,884	11,449	1,049	20,012	2,006	45,786	1,54
Hotel and meals	167,609	44,968	6,466	33,209	9,954	6,670	3,862	2,174	6,529	5,788	7,895	4,250
Other gifts and donations	30,888	4,405	8,594	1,408	15,691	3,799	126	4,099	3,001	10,343	3,141	731
Miscellaneous	400,865	85,730	2,850	101	1,800	21,300	1,500	T,U77	3,551	5,492	5,836	4,950
Depreciation	96,117	420,146	38,096	648	21,119	42,511	13,640	41,492	34,062	23,879	25,358	31,210

# Statement of Functional Expenses (with comparative totals for 2023)

	Program Services											
	St. Louis, MO	Cincinnati, OF	Phoenix, AZ	Los Angeles, CA	Detroit, MI	Pittsburgh, PA	Chicago, IL	Orlando, FL	Houston, TX	Seattle, WA	Indianapolis, IN	Kansas City, MO
Salaries and Related Expenses												
Salaries and wages	\$ 560,452	\$ 550,755		\$ 503,081	\$ 458,938	\$ 429,114	\$ 347,652	\$ 311,266	\$ 351,116	\$ 261,004	\$ 339,790	\$ 171,889
Fringe benefits	188,605	115,866	129,697	113,366	115,912	107,587	86,147	69,026	82,445	58,056	61,618	30,235
Total Salaries and Related Expenses	749,057	666,621	649,629	616,447	574,850	536,701	433,799	380,292	433,561	319,060	401,408	202,124
Other Expenses												
Recruitment/advertising	6,223	7,631	2,243	3,299	2,112	1,984	1,557	3,103	7,941	3,245	5,936	2,660
Technology: data, website	20,311	27,618	11,990	21,514	14,847	29,236	21,518	10,322	15,426	19,219	14,119	11,612
Student supplies	86,937	90,185	45,212	74,111	79,767	102,282	84,613	38,967	41,540	42,885	54,795	3,798
Professional service	1,975	2,663	589	7,032	1,831	1,549	1,439	507	2,568	1,377	2,243	1,650
Professional service - legal	-		. <u>-</u>	-	-	-	-	-	-	-	-	-
Professional service - accounting and audit	-		-	-	-	-	-	-	-	-	-	-
Professional payroll service	-		-	-	-	-	-	-	-	-	-	-
Professional faculty	-		-	-	-	-	-	-	-	-	-	-
Rent	94,450	53,816	77,896	68,369	103,294	90,760	79,545	97,513	39,023	130,777	36,000	34,068
Utilities	-	· ·	· -	· -	3,438	· -	1,243	, -	-	· -	-	-
Real-estate tax	-		2,646	-	252	-	51,653	575	-	-	-	-
Building operating and maintenance	2,061	185	8,046	1,640	8,593	182	31,973	5,048	4,971	-	-	3,452
Security services	-		· -	-	2,316	-	· -	3,878	· -	-	-	-
Business insurance	8,965	10,394	6,585	9,108	10,289	10,138	10,032	5,594	5,521	7,733	6,174	50
Employee development and training	<sup>^</sup> 439		772		410	, -	315	3,176	-	-	407	2,436
Job training - interns	-		-	, · -	-	-	-	, -	544	-	-	-
Employment and drug verifications	147	372	258	489	849	100	163	98	204	198	202	445
Office supplies	1,584	(336	2,432	9,545	3,174	5,165	2,589	3,805	9,446	5,808	4,674	2,625
Shipping and postage	103				229	50	250	1,100	<sup>^</sup> 17	90	267	<sup>^</sup> 52
Equipment lease	-	2,607		-	2,093	-	-	-	32	-	-	-
Graduation expense	5,017			271	2,838	2,785	1,542	1,569	1,833	4,923	1,861	3,168
Communications, telephone, and internet	2,292				10,294	7,251	17,045	13,320	1,893	12,643	1,366	1,964
Finance charges and other fees	-,	,		,	65	31	69	5	27	33	3	52
Filing expenses	750				1,200	-	7,533	5,831	-	60	22	-
Bad debt expense	-			-	-	-	-	-	-	-	-	-
Membership fees	3,200	894	1,400	1,597	5	4,940	430	2,454	1,885	995	792	-
Conference registration fees	45			,	-	564	971	100	1,030	1,905	771	1,057
Travel and transportation	6,317				8,250	721	4,128	21,172	6,854	13,707	2,297	32,006
Hotel and meals	3,514			4,701	3,535	2,130	6,081	3,476	8,717	5,097	2,687	15,033
Other gifts and donations	1,753			2,474	862	3,747	3,631	2,183	3,625	1,683	1,065	3,695
Miscellaneous	, , , , , ,	2,850			1,350	1,350	(600)	-, . 33	1,463	(300)	1,200	1,200
Depreciation	23,896				30,710	31,076	18,132	66,879	11,526	1,305	16,425	22,329
Total Expenses	\$ 1,019,041	•			\$ 867,453	\$ 832,742	\$ 779,651	\$ 670,967	\$ 599,647	\$ 572,443	\$ 554,714	\$ 345,476

# Statement of Functional Expenses (with comparative totals for 2023)

Year ended December 31,

		Program Services	<b>i</b>		Supporting Services	5	То	tal
	Buffalo, NY	Other Sites	Total Program Services	Fundraising	Administration	Total Supporting Services	2024	2023
Salaries and Related Expenses	\$ 146.313	Ć 0.725	ć 22.240.022	ć 2.240.700	Ċ E 070 072	¢ 0.220.774	Ć 44 E00 E02	ć 20.002.470
Salaries and wages Fringe benefits	\$ 146,313 21,088	\$ 9,725 8,067	\$ 32,369,932 7,114,289	\$ 3,340,789 657,902	\$ 5,879,872 1,098,844	\$ 9,220,661 1,756,746	\$ 41,590,593 8,871,035	\$ 38,092,178 8,395,343
Total Salaries and Related Expenses	167,401	17,792	39,484,221	3,998,691	6,978,716	10,977,407	50,461,628	46,487,521
Other Expenses								
Recruitment/advertising	3,535	-	613,225	25,374	569,663	595,037	1,208,262	1,109,288
Technology: data, website	19,879	-	1,649,999	49,660	553,030	602,690	2,252,689	2,104,810
Student supplies	3,650	-	3,361,088	49	104	153	3,361,241	2,126,624
Professional service	9,600	151	1,418,998	429,365	684,753	1,114,118	2,533,116	2,066,921
Professional service - legal	-	-	43,169	-	15,129	15,129	58,298	134,934
Professional service - accounting and audit	<u>-</u>	-	29,879	775	201,894	202,669	232,548	89,354
Professional payroll service	<u>-</u>	-	14,360	-	129,241	129,241	143,601	138,777
Professional faculty	<u>-</u>	-	300	-	-	-	300	75,240
Rent	81,272	-	3,177,446	3,500	(484,337)	(480,837)	2,696,609	2,783,140
Utilities		-	194,515	-	(,,	( .55,557 )	194,515	186,881
Real-estate tax	<u>-</u>	-	172,755	-	-	_	172,755	124,690
Building operating and maintenance	2,689	-	221,518	-	6,737	6,737	228,255	239,570
Security services	-	-	117,004	-	-	-	117,004	66,446
Business insurance	_	10	434,462	31,171	20,596	51,767	486,229	448,306
Employee development and training	101	-	84,055	1,395	164,119	165,514	249,569	224,735
Job training - interns	-	_	3,811	1,373	9,800	9,800	13,611	1,312
Employment and drug verifications	719	_	206,154	1,303	2,372	3,675	209,829	204,701
Office supplies	7,121	- -	148,409	6,626	15,909	22,535	170,944	195,997
Shipping and postage	10	56	49,088	572	2,107	2,679	51,767	69,256
Equipment lease	-	-	37,691	J/ Z	2,107	2,079	37,691	40,498
Graduation expense	277	- -	65,397	369	884	1,253	66,650	79,819
Communications, telephone, and internet	619	- -	452,891	3,804	(1,619)	2,185	455,076	491,595
Finance charges and other fees	426	578	66,763	3,004	58,816	58,816	125,579	63,978
Filling expenses	4,300	576	95,668	721	12,265	12,986	108,654	83,215
Bad debt expense	4,300	-	93,000	721	125,000	125,000	125,000	03,213
	146		53,817	822				/2 400
Membership fees		-			16,084	16,906	70,723	62,488
Conference registration fees	1,234	-	28,273	4,362	7,709	12,071	40,344	28,300
Travel and transportation	11,875	-	522,009	23,412	90,217	113,629	635,638	418,529
Hotel and meals Other gifts and denotions	9,075	- 4E	369,407	37,912 569	98,354 57,812	136,266	505,673 173,919	444,839
Other gifts and donations	2,027	45	115,538			58,381		2/0.20/
Miscellaneous	-	-	544,588	-	(190,029)	(190,029)	354,559	269,286
Depreciation	16,170	-	1,084,664	181	(54,292)	(54,111)	1,030,553	1,223,060
Total Expenses	\$ 342,126	\$ 18,632	\$ 54,861,162	\$ 4,620,633	\$ 9,091,034	\$ 13,711,667	\$ 68,572,829	\$ 62,084,110

See accompanying notes to financial statements.

# Statement of Cash Flows (with comparative totals for 2023)

Year ended December 31,		2024		2023
Cash Flows from Operating Activities				
Change in net assets	\$	1,606,445	\$	20,625,811
Adjustments to reconcile change in net assets to net cash				
provided by operating activities:				
Depreciation		1,030,553		1,223,060
Unrealized (gain) losses on investments		(212,035)		571,490
Realized (gain) losses on investments		(261,154)		604,158
Non-cash operating lease expenses		2,330,354		2,336,759
Decrease (increase) in assets:		(4.040.040)		(2 5 47 (25)
Grants and contracts receivable		(1,268,813)		(3,547,625)
Accounts receivable		1,229,893		(1,508,893)
Prepaid expenses and other assets		(1,227,004)		(232,164)
Increase (decrease) in liabilities: Accounts payable and accrued expenses		3,313,717		(13,548)
Accounts payable and account expenses  Accrued payroll and related expenses		720,991		446,405
Deferred revenue		443,904		(5,559,024)
Deferred revenue		-		398,408
Principal reduction in operating lease liabilities		(2,800,927)		(2,566,814)
Net Cash Provided by Operating Activities		4,905,924		12,778,023
Cash Flows from Investing Activities				
Purchases of investments		(3,008,461)		(11,208,340)
Proceeds from sale of investments		2,602,017		869,714
Purchases of fixed assets, net		(3,227,893)		(853,793)
·				
Net Cash Used in Investing Activities		(3,634,337)		(11,192,419)
Net Increase in Cash and Cash Equivalents		1,271,587		1,585,604
Cash and Cash Equivalents, beginning of year		21,985,377		20,399,773
Cash and Cash Equivalents, end of year	\$	23,256,964	\$	21,985,377
Supplemental Disclosure of Cash Flow Information				
Cash paid during the year for interest	\$	_	\$	258
Acquisition of right-of-use assets	4	2,606,146	Y	1,351,993
Tital and the state of the stat		_,,.		.,55.,775

See accompanying notes to financial statements.

#### **Notes to Financial Statements**

# 1. Description of the Organization

Per Scholas, Inc. (the Organization) is a national nonprofit organization committed to providing free high-quality technology job training, job placement, and career development services to individuals from overlooked communities. The asset recovery program partners with leading asset disposition vendors to offer a complete IT asset disposition solution for retired computer equipment to corporations.

The Organization is currently expanding its capacity to serve more Learners in 2025 by adding more classrooms to existing sites and via satellite classrooms at the sites of partner nonprofit organizations. The expansion will be primarily funded by cash on hand, investments as needed, and continued donor support.

# 2. Summary of Significant Accounting Policies

# **Basis of Presentation**

The financial statements of the Organization have been prepared on the accrual basis and conform to accounting principles generally accepted in the United States of America (GAAP), as applicable to not-for-profit organizations. In the statement of financial position, assets and liabilities are presented in order of liquidity or conversion to cash and their maturity resulting in the use of cash, respectively.

### **Net Assets Classification**

The classification of a not-for-profit organization's net assets and its support, revenue, and expenses is based on the existence or absence of donor-imposed restrictions. It requires that the amounts for each of the two classes of net assets—with and without donor restrictions—be displayed in a statement of financial position and that the amounts of change in each of those classes of net assets be displayed in a statement of activities.

Income from investment gains and losses, including unrealized gains and losses, dividends, interest, and other investments, should be reported as increases (or decreases) in net assets without donor restrictions, unless the use of the income received is limited by donor-imposed restrictions.

#### These classes are defined as follows:

With Donor Restrictions - This class consists of net assets resulting from contributions and other inflows of assets whose use by the Organization is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Organization pursuant to those stipulations. When such stipulations end or are fulfilled, such net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities. Contributions that are received and fulfilled in the same year are reported as contributions without donor restrictions.

Some net assets with donor restrictions include a stipulation that assets provided be maintained permanently (perpetual in nature), while permitting the Organization to expend the income generated by the assets in accordance with the provisions of additional donor-imposed stipulations. For the year ended December 31, 2024, the Organization has no permanent donor-restricted assets.

#### **Notes to Financial Statements**

Without Donor Restrictions - This class consists of the part of net assets that are not restricted by donor-imposed stipulations and/or net assets, which the Board of Directors has discretionary control in carrying out the operations of the Organization in accordance with its charter and by-laws.

#### Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid debt instruments with original maturities of three months or less to be cash and cash equivalents. Cash and cash equivalents are recorded at cost, which approximates fair market value.

#### Receivables

Receivables are recorded at their net realizable values, based upon an estimated allowance for doubtful accounts. Grants and contracts receivable due after one year are discounted to net present value using the risk-adjusted interest rate in effect on the date of the grants or contracts. There have been no long-term grants and contracts receivable subject to the discount calculation as of December 31, 2024.

#### Provision for Allowance for Doubtful Accounts

The Organization reviews receivables as to their uncertainty in regard to collectability and, when needed, maintains an allowance for doubtful accounts.

An allowance for doubtful accounts was not required in 2024, based on management's assessment of individual receivables from customers.

### Fixed Assets and Depreciation

Fixed assets are stated at cost. Expenditures for additions, renewals, and betterments are capitalized; expenditures for maintenance and repairs are charged to expense as incurred. Depreciation is computed on the straight-line method over the estimated useful lives of the assets. The Organization's policy is to capitalize expenditures in excess of \$5,000, which represents new purchases, or extend the life of existing fixed assets. Leasehold improvements are depreciated over the shorter of the related lease or the life of the improvement. The current estimated useful lives are as follows:

Asset Category	Years
Leasehold improvements	3-20
Furniture and fixtures	7
Computers, equipment, and software	3-5

## Impairment of Long-Lived Assets

The Organization reviews long-lived assets, including fixed assets, for impairment whenever events or changes in business circumstances indicate that the carrying amount of an asset may not be fully recoverable. An impairment loss would be recognized when the estimated future cash flows from the use of the asset are less than the carrying amount of that asset. As of December 31, 2024, there have been no such losses.

#### **Notes to Financial Statements**

#### Fair Value Measurements

GAAP defines fair value, establishes a framework for measuring fair value, and expands the disclosures about fair value measurements. GAAP defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in a principal or most advantageous market. Fair value is a market-based measurement that is determined based on inputs, which refer broadly to assumptions that market participants use in pricing assets or liabilities. These inputs can be readily observable, market corroborated, or unobservable. GAAP established a fair value hierarchy, which prioritizes the inputs to valuation techniques used to measure fair value in three broad levels. The standard requires that assets and liabilities be classified in their entirety based on the level of input that is significant to the fair value measurement. Assessing the significance of a particular input may require judgment, considering factors specific to the asset or liability, and may affect the valuation of the asset or liability and their placement within the fair value hierarchy. The Organization classifies fair value balances based on the fair value hierarchy defined by GAAP as follows:

Level 1 - Valuations are based on quoted prices in active markets for identical assets or liabilities. An active market for the asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 - Valuations are based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly. Level 2 inputs include: (i) quoted prices for similar assets or liabilities in active markets; (ii) quoted prices for identical assets or liabilities traded in non-active markets (i.e., dealer or broker markets); and (iii) inputs other than quoted prices that are observable, or inputs derived from or corroborated by market data.

Level 3 - Valuations are based on inputs that are unobservable and significant to the overall fair value measurement.

#### Investment Income

Investment income is recognized when earned and consists of interest, dividends, and realized and unrealized gains and losses, less direct external investment expenses. Dividends are recorded at the ex-dividend date. Purchases and sales are recorded on a trade-date basis.

### Risks and Uncertainties - Investments

The Organization's investments consist of a variety of investment securities. Investments in general are exposed to various risks, such as interest rate, credit, and overall market volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the value of the Organization's investments will occur in the near-term and that such changes could materially affect the amounts reported in the accompanying financial statements.

#### **Contributions**

All contributions are considered to be available without donor restrictions, unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as net assets with donor restrictions. When a donor restriction expires—that is, when a stipulated time restriction ends, or purpose restriction is

#### **Notes to Financial Statements**

accomplished—net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

## Revenue Recognition

The Organization receives most of its revenues from contributions and government contracts. In addition, the Organization earns revenue from the recycling of end-of-life computer equipment.

Government grants and other contracts designated for use in specific activities are recognized as revenue in net assets without donor restrictions when expenditures have been incurred in compliance with the grantor's restrictions or when deliverable results specified in the grant have been achieved. Advances are received under certain grant agreements to assist the Organization with expenditures incurred in the first several months of the grant period. Cash received in excess of revenue recognized is recorded as deferred revenue.

Contributions are recorded as revenue when either unrestricted cash is received or when donors make a promise to give. Contributions and promises to give are classified as either with donor restrictions or without donor restrictions.

Enterprise Talent Solutions partners with leading companies to recruit, train, and build sustainable, diverse tech talent pipelines. The Organization provides tailored talent solutions through customized training and recruiting, designed to meet the unique needs of each enterprise-level firm across the country.

### Functional Allocation of Expenses

Common costs incurred for the administration to support the various functions of the various programs are allocated directly to respective programs as incurred. Depreciation of common shared space is based on predetermined square footage allocation rates established by management. Any expenses that can be specifically identified to a project or program are charged directly to that project and program. Payroll and related expenses are allocated based on time spent among the programs. Rent and utilities are allocated based on square footage of the programs occupied, and any other expenses that cannot be specifically identified are allocated using the ratio value method.

#### Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses, as well as the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

### Comparative Financial Information

The financial statements include certain prior-year summarized comparative information. With respect to the statement of activities and statement of functional expenses, the prior-year information is presented in total not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with GAAP. Accordingly, such information should be read in conjunction with the prior-year financial statements from which the summarized information was derived.

#### **Notes to Financial Statements**

#### Income Taxes

The Organization was incorporated in the Commonwealth of Massachusetts and is a charitable organization that is exempt from federal, state, and local income taxes under Section 501(c)(3) of the Internal Revenue Code (the Code) and, therefore, has made no provision for income taxes in the accompanying financial statements. In addition, the Organization has been determined by the Internal Revenue Service (IRS) not to be a "private foundation" within the meaning of Section 509(a) of the Code. There was no unrelated business income for 2024.

The Organization follows the provisions of GAAP, which state that an organization must recognize the tax liability associated with tax positions taken for tax return purposes when it is more likely than not the position will not be sustained upon examination by a taxing authority. The Organization does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits. The Organization has filed for and received income tax exemptions in the jurisdictions where it is required to do so. Additionally, the Organization has filed IRS Form 990 information returns, as required, and all other applicable returns in jurisdictions where so required. For the year ended December 31, 2024, there were no interest or penalties recorded or included in the statement of activities.

## Reclassifications

Certain 2023 amounts have been reclassified to conform to the 2024 presentation.

#### 3. Investments and Fair Value Measurements

The Organization's assets and liabilities recorded at fair value have been categorized based upon a fair value hierarchy, in accordance with GAAP. See Note 2 for a discussion of the Organization's policies regarding this hierarchy.

A description of the valuation techniques applied to the Organization's major categories of assets measured at fair value is as follows:

Mutual Funds - For the Organization's investments in mutual funds, the Organization has ownership interest in the mutual fund but not in the individual securities held by the fund. The assets of each mutual fund consist primarily of shares of the underlying holdings. These mutual funds are invested primarily in fixed-income and equity securities. Mutual funds are valued at the net asset value (NAV) of each share, which are actively traded on national securities exchanges and are classified as Level 1.

Fixed-Income - Bonds - Fixed-income - bonds securities are priced by the Organization's custodian using nationally recognized pricing services. Fixed-income - bonds securities generally do not trade on a daily basis. For these securities, the pricing services prepare estimates of fair value measurements using their proprietary pricing applications, which include available relevant market information, benchmark curves, benchmarking of similar securities, sector groupings, and matrix pricing. These investments are classified as Level 2.

### **Notes to Financial Statements**

The following table shows, by level within the fair value hierarchy, the Organization's financial assets that are accounted for at fair value as of December 31, 2024. The financial assets are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Organization's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the placement within the fair value hierarchy levels.

December 31, 2024

	Level 1	Level 2	Level 3	Total
Mutual funds Fixed-income:	\$ 250,277	\$ -	\$ -	\$ 250,277
Corporate and other bonds	-	19,695,770	-	19,695,770
Total Investments	\$ 250,277	\$ 19,695,770	\$ -	\$ 19,946,047

## 4. Grants Receivable

Grants receivable totaling \$8,991,641 at December 31, 2024 represent commitments to the Organization, for training and general operations. These are all expected to be collected in three years.

Decemi	ber	31.	2024

Grants receivable due in fiscal year ended December 31,	
2025	\$ 6,886,641
2026	1,694,563
2027	500,000
	9,081,204
Less: discount to present value using 4.25% and 4.27%	(89,563)
	\$ 8,991,641

# 5. Fixed Assets, Net

Fixed assets, net, consist of the following:

L	)e	CE	?n	ηb	er	31	١,	2	0	24
۰	-	-		.~	٠.	-	٠,	_	_	

\$ 5,783,848
899,195
7,225,340
13,908,383
(8,736,469)
\$ 5,171,914
\$

Depreciation expense for the year ended December 31, 2024 was \$1,030,553.

#### **Notes to Financial Statements**

#### 6. Line of Credit

The Organization has a secured line of credit with a financial institution for \$10,000,000 with an interest rate equal to the Secured Overnight Financing Rate (SOFR) plus 3% per annum (7.49% at December 31, 2024), which expires on April 16, 2025, at which time all unpaid principal and interest became due. As of December 31, 2024, there was no outstanding balance. The line of credit is secured by cash deposits.

On May 30, 2025, the line of credit was renewed under the same interest rate terms, with a new expiration date of June 1, 2026.

# 7. 457(b) Plan

The Organization contributes to the qualified individuals' accounts in the 457(b) plan after employees' first year of employment. Vesting contributions will start after the first year with 33%, and the vesting portion will continue to increase in equal monthly increments up to the completion of the third year. The contribution expense as of December 31, 2024 was \$66,500.

### 8. Net Assets with Donor Restrictions

At December 31, 2024, net assets with donor restrictions in the amount of \$7,728,619 are designated for the time restriction and purposes of training.

During the year ended December 31, 2024, net assets with donor restrictions were released from restrictions in the amount of \$16,906,714 for training purposes.

### 9. Leases

As detailed in Note 2, the Organization adopted the provisions of Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)*, effective January 1, 2022. Leases are classified as either finance or operating leases based on the underlying terms of the agreement and the criteria included in Topic 842, *Leases*. As of December 31, 2024, the Organization leases offices and facilities in various cities under noncancelable operating leases with initial terms ranging from two to 20 years. The Organization's leases are accounted for as operating leases.

For leases with initial terms of greater than one year, the Organization records the related right-of-use assets and lease liabilities at the present value of the remaining lease payments to be paid over the life of the related lease. Lease payments related to periods subject to renewal options are excluded from the amounts used to determine the present value of the remaining lease payments unless the Organization is reasonably certain to exercise the option to extend the lease. The present value of the lease payments is calculated by utilizing the discount rate stated in the lease, when readily determinable. For leases for which a discount rate is not readily available, the Organization has elected to use the risk-free rate at the date of adoption. The Organization has made an accounting policy election not to separate lease components from non-lease components in contracts when determining its lease payments for all of its asset classes, as permitted by Topic 842. As such, the Organization accounts for the applicable non-lease components together with the related lease components when determining the right-of-use assets and lease liabilities. The Organization has made an accounting policy election not to record leases with an initial term of less than one year as right-of-use assets and lease liabilities in the statement of financial position. The Organization

## **Notes to Financial Statements**

has elected the practical expedients, which includes not reassessing whether any expired or existing contracts contain leases, not reassessing the lease classification for any expired or existing leases, and an entity not reassessing initial direct costs for any leases.

The following tables summarize information related to the lease assets and liabilities:

Year ended December 31, 2024	
Lease costs: Operating lease cost	\$ 2,330,354
Total Lease Cost	\$ 2,330,354
December 31, 2024	
Right-of-use assets and liabilities: Operating lease right-of-use assets Operating lease liabilities	\$ 10,361,554 10,776,696
Year ended December 31, 2024	
Other information: Cash paid for amounts included in the measurement of lease liabilities: Operating cash flows from operating leases Weighted-average remaining lease term - operating leases Weighted-average discount rate - operating leases	\$ 2,800,927 4.37 years 2.39%

Operating lease right-of-use assets are recorded in operating lease right-of-use assets, and lease liabilities are recorded in operating lease liabilities in the accompanying statement of financial position.

The following table reconciles the undiscounted operating lease payments to the lease liabilities recorded on the accompanying statement of financial position at December 31, 2024:

Year ending December 31,	
2025 \$	3,048,647
2026	2,840,836
2027	2,395,349
2028	1,729,124
2029	704,435
Thereafter	834,108
	11,552,499
Less: interest	(775,803)
	10,776,696
Less: current portion	(2,608,260)
\$	8,168,436

#### **Notes to Financial Statements**

# 10. Commitments and Contingencies

## **Contingencies**

Certain grants and contracts may be subject to audit by the funding sources. Such audits might result in disallowances of costs submitted for reimbursements. Management is of the opinion that such cost disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

### 11. Deferred Revenue

During 2024, the Organization received advances, which primarily consist of cash received on conditional grants that the conditions have not been met or funds have not been expended at year-end, and thus have not met the revenue recognition criteria.

As of December 31, 2024, the total deferred revenue was \$9,323,983.

## 12. Concentration of Credit Risk

The financial instruments that potentially subject the Organization to concentration of credit risk consist primarily of cash and cash equivalents. At various times, the Organization has cash deposits at financial institutions that exceed the Federal Deposit Insurance Corporation limit. These financial institutions have strong credit ratings and management believes that the credit risk related to these accounts is minimal. The Organization has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risk on its cash and cash equivalent accounts.

## 13. Liquidity and Availability of Resources

The Organization's financial assets available within one year of the statement of financial position date for general expenditures are as follows:

#### Year ended December 31, 2024

Total current assets	\$ 52,947,919
Less amounts unavailable for general expenditures within one year, due to: Prepaid expenses and other assets	(1,984,911)
With donor restrictions	(7,728,619)
Total Financial Assets Available to Management for General Expenditure	
Within One Year	\$ 43,234,389

# Liquidity Management

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. To help manage unanticipated liquidity needs, the Organization has a committed line of credit in the amount of \$10 million, which it could draw upon.

### Notes to Financial Statements

Additionally, management strategy is to use a significant portion of the financial assets available (cash) to increase enrollment levels in cities currently being served and to expand into three new geographies in 2025.

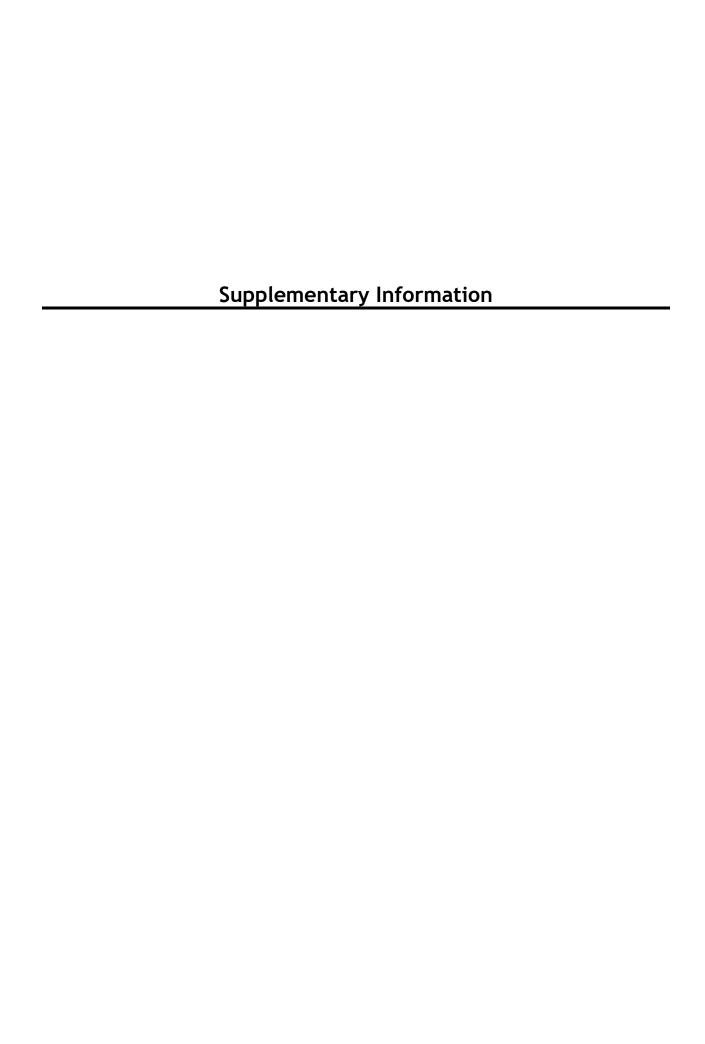
#### 14. Conditional Grants

The Organization has grant agreements with several donors that consist of providing conditional funding in future years, amounting to approximately \$12.4 million at December 31, 2024. A corresponding grant receivable has not been recorded on the statement of financial position, as the conditional grants are contingent upon incurring qualifying expenditures and fulfilling milestones. Conditional promises to give are recognized when the conditions on which they depend upon are substantially met. Until that point, any amounts received are recorded as refundable advances.

# 15. Subsequent Events

The Organization's management has performed subsequent events procedures through June 30, 2025, which is the date the financial statements were available to be issued. There were no other subsequent events requiring adjustment to the financial statements or disclosures as a result of these procedures, except:

As noted in Note 6, the line of credit was renewed by the Organization on May 30, 2025. See Note 6 for additional information.



# Schedule of Changes in Net Assets by Program

	Program Services													
	National Direct Program Support	New York, New York	Columbus, Ohio	Enterprise Talent Solutions	Silver Spring, Maryland -NCR	Boston, Massachusetts	Charlotte, North Carolina	Newark, New Jersey	Baltimore, Maryland	Dallas, Texas	Atlanta, Georgia	Philadelphia, Pennsylvania		
Support and Operating Revenues Foundation and other contributions Government and contract revenue Enterprise talent solutions Other income	\$ - - - -	\$ 5,209,045 1,395,519 - -	\$ 1,031,538 1,520,858	\$ 55,153 - 7,187,938	\$ 1,455,682 273,170 -	\$ 1,163,213 877,937 -	\$ 1,571,137 292,132 -	\$ 1,071,818 169,363 -	\$ 241,188 301,691 -	\$ 1,190,243 161,394 -	\$ 1,227,150 154,437 -	\$ 285,205 42,815 -		
Net Revenues from Operations by Program	-	6,604,564	2,552,396	7,243,091	1,728,852	2,041,150	1,863,269	1,241,181	542,879	1,351,637	1,381,587	328,020		
Expenses Salaries and related expenses Other expenses	15,028,465 3,188,553	6,448,460 3,158,123	1,447,596 1,300,980	2,080,262 601,805	1,053,552 737,661	1,164,232 501,329	1,198,796 440,781	1,120,755 505,902	1,154,866 428,449	1,089,525 493,510	880,235 519,368	668,735 404,474		
Total Expenses by Program	18,217,018	9,606,583	2,748,576	2,682,067	1,791,213	1,665,561	1,639,577	1,626,657	1,583,315	1,583,035	1,399,603	1,073,209		
Change in Net Assets by Program	\$ (18,217,018)	\$ (3,002,019)	\$ (196,180)	\$ 4,561,024	\$ (62,361)	\$ 375,589	\$ 223,692	\$ (385,476)	\$ (1,040,436)	\$ (231,398)	\$ (18,016)	\$ (745,189)		

# Schedule of Changes in Net Assets by Program

									Program	Servi	ices									
	St. Louis, Missouri	(	Cincinnati, Ohio	I	Phoenix, Arizona	L	os Angeles, California	Detroit, Michigan	Pittsburgh, ennsylvania	Chica	ago, Illinois	Orland Flori		Houston, Texas	5	Seattle, Washington	Ir	ndianapolis, Indiana	Ka	ansas City, Missouri
Support and Operating Revenues Foundation and other contributions Government and contract revenue Enterprise talent solutions Other income	\$ 134,877 969,585 - -	\$	237,592 174,838 - 309	\$	212,974 468,474 - -	\$	932,254 145,685 - -	\$ 558,249 84,259 - -	\$ 1,020,816 126,395 - -	\$	230,172 \$ 66,951 - -	402,1	55 - - -	\$ 844,169 29,969	•	303,289 31,501 - -	\$	862,553 - - -	\$	820,121 166,375 - -
Net Revenues from Operations by Program	1,104,462		412,739		681,448		1,077,939	642,508	1,147,211		297,123	402,1	55	874,138	3	334,790		862,553		986,496
Expenses Salaries and related expenses Other expenses	749,057 269,984		666,621 233,505		649,629 223,254		616,447 252,400	574,850 292,603	536,701 296,041		433,799 345,852	380,2 290,6		433,56 <sup>2</sup> 166,086		319,060 253,383		401,408 153,306		202,124 143,352
Total Expenses by Program	1,019,041		900,126		872,883		868,847	867,453	832,742		779,651	670,9	67	599,647	7	572,443		554,714		345,476
Change in Net Assets by Program	\$ 85,421	\$	(487,387)	\$	(191,435)	\$	209,092	\$ (224,945)	\$ 314,469	\$	(482,528) \$	(268,8	12)	\$ 274,49	\$	(237,653)	\$	307,839	\$	641,020

# Schedule of Changes in Net Assets by Program

		Program Services	5		Supporting Service	es	
	Buffalo, New York	Other Sites	Total Program Services	Fundraising	Administration	Total Supporting Services	Total
Support and Operating Revenues Foundation and other contributions Government and contract revenue Enterprise talent solutions Other income	\$ 670,000 - -	\$ 8,694	\$ 21,739,287 7,453,348 7,187,938 309	\$ - - - -	\$ 31,669,309 - - 2,129,083	\$ 31,669,309 - - 2,129,083	\$ 53,408,596 7,453,348 7,187,938 2,129,392
Net Revenues from Operations by Program	670,000	8,694	36,380,882		33,798,392	33,798,392	70,179,274
Expenses Salaries and related expenses Other expenses	167,401 174,725	17,792 840	39,484,221 15,376,941	3,998,691 621,942	6,978,716 2,112,318	10,977,407 2,734,260	50,461,628 18,111,201
Total Expenses by Program	342,126	18,632	54,861,162	4,620,633	9,091,034	13,711,667	68,572,829
Change in Net Assets by Program	\$ 327,874	\$ (9,938)	\$ (18,480,280)	\$ (4,620,633)	\$ 24,707,358	\$ 20,086,725	\$ 1,606,445

# Schedule of Analysis of Operations for Specific Locations

		Prony Now Verl		F	Prooklyn Novy V-	-le		Puffalo Naw Yes	le.	Bronx and Brooklyn, Buffal
	All Tuition	Bronx, New York  BPSS Defined	BPSS Reported	All Tuition	BPSS Defined	BPSS Reported	All Tuition	BPSS Defined	BPSS Reported	New York  BPSS Reported
	Revenues	Exempt GTI	GTI	Revenues	Exempt GTI	GTI	Revenues	Exempt GTI	GTI	GTI
Support and Operating Revenues										
Foundation and other contributions	\$ 5,209,045	\$ -	\$ 5,209,045	\$ -	\$ -	\$ -	\$ 670,000	\$ -	\$ 670,000	\$ 5,879,045
Government and contract revenue	1,395,519	-	1,395,519	-	-	-	-	-	-	1,395,519
Enterprise talent solutions	-	-	-	-	-	-	-	-	-	-
Other income	-	-	-	-	-	-	-	-	-	-
Net Revenues from Operations by Program	6,604,564	-	6,604,564	-	-	-	670,000	-	670,000	7,274,564
Salaries and Related Expenses										
Salaries and wages	4,710,011	-	4,710,011	596,265	-	596,265	146,313	-	146,313	5,452,589
Fringe benefits	1,018,120	-	1,018,120	124,064	-	124,064	21,088	-	21,088	1,163,272
Total Salaries and Related Expenses	5,728,131	-	5,728,131	720,329	-	720,329	167,401	-	167,401	6,615,861
Other Expenses										
Recruitment/advertising	66,084	-	66,084	19,941	-	19,941	3,535	-	3,549	89,560
Technology: data, website	199,175	_	199,175	22,782	_	22,782	19,879	-	19,879	241,836
Student supplies	510,539	-	510,539	7,246	_	7,246	3,650	-	3,650	521,435
Professional services	245,541	-	245,541	38,216	_	38,216	9,600	-	9,600	293,357
Professional services - legal	9,832	-	9,832	1,375	_	1,375	-,,,,,,	-	7,000	11,207
Professional services - accounting and audit	7,231	-	7,231	1,373	_	- 1,575	_	-	_	7,231
Professional payroll services	7,231	_	7,231	_	_	-	_	_	_	7,231
Professional faculty	40	-	40	13	_	13	_	-	_	53
Rent	532,195	_	532,195	172,778	_	172,778	81,272	_	81,272	786,245
Utilities	126,400	_	126,400	8,904	_	8,904	01,272	_	01,272	135,304
Real estate tax	89,660	-	89,660	0,704	_	0,704	_	_	_	89,660
Building operating and maintenance	32,917	_	32,917	218	_	218	2,689	_	2,689	35,824
Security services	78,364	_	78,364	-	_	-	2,007	_	2,007	78,364
Business insurance	60,120	_	60,120	1,563	_	1,563	_	_		61,683
Employee development and training	1,513	<u>-</u>	1,513	264	_	264	101	_	101	1,878
Employment and drug verifications	27,848	_	27,848	8,154	_	8,154	719	_	719	36,721
Office supplies	25,416	-	25,416	280	_	280	7,121	_	7,121	32,817
Shipping and postage	34,814	_	34,814	274	_	274	10	_	10	35,098
Equipment lease	20,622	<u>-</u>	20,622	2/7	_	-	-	_	-	20,622
Graduation expense	4,764	_	4,764	22	_	22	277	_	277	5,063
Communications, telephone, and internet	120,779	- -	120,779	7,549	_	7,549	619	_	619	128,947
Finance charges and other fees	9,007	_	9,007	2,583	_	2,583	426	_	426	12,016
	′	18,881		2,303	- -	2,363 5		_		^
Filing expenses Membership fees	57,577 3,225	10,001	38,696 3,225	426	- -	426	4,300 146	- -	4,300 146	43,001 3,797
Conference registration fees	3,292	-	3,223	172	-	172	1,234	- -	1,234	4,698
Travel and transportation	27,768	- -	27,768	15,386	-	15,386	11,875	-	11,875	55,029
Hotel and meals	36,524	-	36,524	8,444	- -	8,444	9,075	- -	9,075	54,043
Other gifts and donations	3,433	- -	3,433	972	- -	972	2,027	- -	2,027	6,432
Miscellaneous	66,199	-	66,199	19,531	-	19,531	2,027	-	2,027	85,730
Depreciation and amortization	421,254		421,254	(1,108)		(1,108)	16,170		16,170	436,316
Total Other Expenses	2,822,133	18,881	2,803,252	335,990	-	335,990	174,725		174,725	3,313,967
Total Expenses by Program	8,550,264	18,881	8,531,383	1,056,319	-	1,056,319	342,126	-	342,126	9,929,828
Change in Net Assets by Program	\$ (1,945,700)	\$ (18.881)	\$ (1,926,819)	\$ (1,056,319)	\$ -	\$ (1,056,319)	\$ 327,874	\$ -	\$ 327,874	\$ (2,655,264)